



ANNUAL REPORT 2018

VÉTÉRINAIRES SANS FRONTIÈRES SUISSE



VÉTÉRINAIRES
SANS FRONTIÈRES
SUISSE

member of VSF International

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IMPRESSUM

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EDITORIAL

30 YEARS OF IMPACT

Dear friends,

This time last year, we were marveling that it had already been 30 years of VSF-Suisse. While we did celebrate our anniversary — a big thank you to all who joined us for our party! — we also took the opportunity to reflect on the impact our activities have had on the people and communities for whom we work.

One of the most lasting impacts is VSF's contribution to the global Rinderpest eradication campaign. This disease decimated entire herds and threatened the livelihoods of all those who depend on them. Thanks to relentless work, the world is officially free of this disease since 2011. Another example of our long-term impact are the milk value chains

that we supported in Mali and Kenya over the years. Today, they help fight poverty and hunger by providing jobs, generating income and improved food security and nutrition.

Equally worth noting is our resolute support to communities hit by natural disasters, such as the 2011/2012 drought in Kenya, the 2015 drought in Ethiopia and the recent 2016/2017 drought in which we saved lives and livelihoods in Ethiopia and Somalia.

However, creating impact over a 30 year period was only possible through systematic investment in developing the capacities of our staff, beneficiaries, local authorities and partners, and the continuous evaluation of our activities.

We do this because we want to make sure that we do the right thing, in the best way, and that this is not only true for today, but also for tomorrow. Coinci-

dentally, that is another reason that I am proud of what we have achieved.

All that's left for me to do now is to thank you, dear reader, for your support throughout these years. May the next 30 years be as impactful as the last.

Sincerely,
Ulrich Kihm



Ueli Kihm, President of VSF-Suisse

FOREWORD BY THE DIRECTOR

EDUCATION AND TRAINING: KEY ASPECTS OF WHAT WE DO

As the end of my tenure at the helm of VSF-Suisse approaches, this following “Foreword By The Director” will be my last. I take many lessons with me, but one of the most important ones is what I learned about the importance of education and training in our line of work in general and in VSF-Suisse’s projects in particular.

After more than 40 years of fighting for the fundamental rights of people everywhere, as a political scientist as well as as a teacher, I have learned how crucial education and training are. This is true not only when it comes to access to income, but also how training facilitates and permits participation in social and political life.

My five years as Executive Director of VSF-Suisse then were another opportunity for

me to learn about and meet outstanding actors in the field of emergency, relief and development and how they relay to education and training.

During my first field trip to Kenya in 2014, I met with a group of women in a town a few hours outside Nairobi, who had joined together to better market their camel milk. At the beginning, the milk was transported to market in Nairobi in crowded public transport buses – with

significant losses. Since then, the group learned from experience. Today, transport is done with a refrigerated truck, while the women have organized themselves into cooperatives for both production and marketing.

It was our specialist Geneviève Owuor from the VSF-Suisse Kenya team who supported these women in their activities and strengthened their milk hygiene, milk handling and business development skills. This support played a decisive role in the success of the cooperative’s business and led to a better standing in society for the women.

Indeed, the exchange and sharing of respective knowledge between the VSF-Suisse field teams, specialists and the people for whom we work is vital. Only projects that have been well thought-through and provide a genuine value to the beneficiaries give hope to those who have often lost everything or who were



Ethiopia: a woman receives support from VSF-Suisse during an emergency intervention

left in poverty because of lack of access to economic and social life.

In this 2018 annual report, we will show how essential it is that experiences be evaluated and that we capitalise on learnings. Only this way what we do becomes an asset for the greatest number of people.

Thank you all for teaching me so much, and thank you for the opportunities that I have been given. I have met so many interesting and dedicated people. From my first trip to Kenya in 2014 until my last in October to Mali, I regularly visited our projects to work more closely with our people in the field. It was amazing to see how strongly committed our people are, working incessantly for the benefit of populations in need, even if that means being away from their own families for a long time. Seeing your commitment constantly renewed and enjoying your friendships are precious gifts that I

take with me. From my side, I will continue to remain active in the fight for the rights of people in need and the rights of victims of human rights violations.

Sincerely,

Daniel Bolomey
Executive Director



Daniel Bolomey, Director of VSF-Suisse

30 YEARS VSF-SUISSE

AN ANNIVERSARY FOR THE FUTURE

On Saturday 6 October 2018, VSF-Suisse celebrated its 30th anniversary. Former and current staff showed that VSF-Suisse has come far since its foundation in 1988, all without losing its focus on animal health.

For the anniversary, VSF-Suisse invited friends, donors and partner organisations to Bern. The event thus brought supporters and staff together and provided an insight into the past, present and future of the organisation.

In the afternoon, those interested in learning more about the details of our programmes had the opportunity to talk with and ask questions of team members from Africa and Switzerland. This gave them direct insight into how the organisation tackles problems in its project countries.

"Over the past 30 years, we have constantly learned new things. Today we are a recognised organisation which can build on a wealth of experience to improve the living conditions of the people in our project regions."

Ulrich Kihm, President

The meet-and-greet was followed by a panel discussion on One Health. This holistic approach forms an important basis for VSF-Suisse's work. Before dinner, former and current team members of VSF-Suisse showed historical photos and told the history of the organization.

"We are doing everything we can to provide nomadic peoples and small farmers with a healthy livelihood. Not only yesterday, but also today and tomorrow."

Daniel Bolomey, Executive Director

The evening concluded with the renewed commitment to the organisation's fight for healthy animals, healthy people and a healthy environment.



The anniversary celebrations saw former and current members meet up and exchange experiences.

WHERE WE WORK

OUR PROJECT COUNTRIES



2018 AT A GLANCE

In 2018, VSF-Suisse:

- conducted 36 projects
- was active in 7 countries
- supported 791,970 men, women and children in 149,552 households
- vaccinated or treated 4,205,821 animals
- produced and helped market more than 6 million liters of milk
- trained and/or arranged for training for 14,636 people, key among which beneficiaries, community animal health workers, professionals, staff and partners

This was achieved with and by:

- 162 staff
- a total budget of approximately 5.8 million CHF



FOCUS

CAPACITY DEVELOPMENT

Togo: The inhabitants of a village that takes part in phase II of VSF-Suisse's APFA project attend an awareness raising meeting held in the local school.

FOCUS

CAPACITY DEVELOPMENT

“Capacity Development” is more than just training. It is the approach, that given enough knowledge, skills and support, everyone is ultimately the person best placed to help themselves. VSF-Suisse uses this approach consistently and successfully in its work.

Informed and empowered communities and local stakeholders are key to independence and resilience. Therefore, capacity development is at the center of the VSF-Suisse strategy 2016–2020 and a core function in all its interventions.

Education, knowledge transfer and exchange as well as forming linkages between various stakeholders are key to capacity development and empowerment. VSF-Suisse promotes various approaches to achieve this objective. This includes the “learning by doing” through

Farmer and/or Pastoral Field Schools. Adult education, vocational training and training on specific technical skills and topics, the promotion of exchange visits, shows and study or learning tours and formation of business and skills-oriented groups, associations, cooperatives and institutions are part of VSF-Suisse key implementing measures cutting across all its interventions.

The most prominent example of capacity development of VSF-Suisse is our training for “Community Animal Health

Workers” (CAHWs). CAHWs are laypeople selected by the communities and trained, equipped and linked up to private veterinary pharmacies by VSF-Suisse to provide basic veterinary services in remote areas, where public veterinary services don’t reach. CAHWs ensure that animal health is kept up in their communities long after VSF-Suisse is no longer in the picture.

We also strengthen the skills of public and private service providers, such as governmental veterinary services, local authorities, private veterinary pharmacists or local feed suppliers. Within the framework of the global campaign to control and eventually eradicate PPR (Peste des Petits Ruminants), VSF-Suisse trained for instance animal health professionals on Participatory Disease Search (PDS) techniques and principles, which enhanced the capacity of local government staff in Ethiopia. Local government has then conducted 12 PDS exercises in PPR high risk areas and confirmed eight positive cases.

Similarly, to ensure the quality vaccination for the disease control program, animal health professionals were trained on proper handling and administration of vaccines. On the other hand, capacity building support provided on the official disease reporting, improved reporting rates from below 5 % in 2015 to 35 % in 2018 in VSF-Suisse operation areas in Ethiopia.

Another important part of VSF-Suisse's capacity development is the development and dissemination of teaching and training material using books, pamphlets, magazines, radio, mobile technology, film and the internet. In Mali for example, we developed two manuals in 2018 with our local partner organisation CAB Démésó and the support of the Swiss School of Agricultural, Forest and Food Sciences (HAFL). The two training

manuals are intended for agricultural extension workers and marketing advisers who work with local milk producers and vendors to help them increase milk production, milk quality and sales. Both manuals are accompanied by pictorial technical fact sheets that are directly intended for the milk producers and vendors, many of whom are illiterate. Themes covered include animal health, animal production techniques, milk hygiene and handling, business skills and many more.

As this last example shows, VSF-Suisse has established strong links with research institutions and development partners in order to inform and feed back our programmes and to stay on top of the skills that we need to be able to empower those for whom we work.

South Sudan: Agriculture education program, implemented by VSF Suisse, former Northern Bahr el Ghazal.



SOUTH SUDAN

TRAINING FARMERS AND COMMUNITY ANIMAL HEALTH WORKERS

Ongoing conflict, massive displacements and natural disasters left more than 7 million people in South Sudan in need of humanitarian assistance over the past year. In close coordination with the rest of the humanitarian community, VSF-Suisse teams worked incessantly towards protecting vulnerable populations against hunger and destitution.

To this end, we distributed planting materials and tools for the production of cereals and vegetables, and trained farmers on preservation techniques to reduce post-harvest losses.

To ensure that veterinary services reach even the remotest households depending on livestock, our veterinarians also continued to train community animal

health workers (CAHWs). In response to newly emerging diseases such as Rift Valley Fever, the teams expanded the training curriculum to include lessons on zoonoses and how to pass on public health messages.

A revitalized peace deal signed in September 2018 has renewed hope for a more stable country. Nevertheless, we remain committed to support the South Sudanese people in developing their capacities to respond to new political, economic and environmental shocks.

South Sudan: A staffer at work in a veterinary pharmacy supported by VSF-Suisse

On the ground since: 1995

Main topics: Food security and livelihoods, One Health, child protection

Operational presence: Former Northern Bahr el-Ghazal, Unity and Jonglei states

Offices: Juba, Malualkon, Boma, Rubkona, Ganyiel and Nyal

Number of projects: 19

Key partners: FAO, UNICEF, UNDP, VSF Germany, The Brooke, University of Bahr el-Ghazal

Team: 42



ETHIOPIA

CAPACITY DEVELOPMENT:
THE WAYS TO THE MEANS

In 2018, Ethiopia went through major political changes with a new Prime Minister taking office and an end of the war with neighbouring Eritrea. VSF-Suisse supported communities affected by local conflict, drought and floods. Activities centered around resilience building, disease management and emergency interventions.

In a project to strengthen the resilience of pastoral communities, VSF-Suisse organized a joint training for health extension workers and agricultural development agents to provide and cascade integrated services to enhance nutrition behaviour and practice of the community. In addition, members of Pastoral Field Schools and Village Community Banks were provided training to identify and

refer children affected by malnutrition in their communities.

In another project, internally displaced people, were trained in basic skills and participated in field demonstrations for fodder production. They were further supported with agricultural tools and seeds and linked up to markets to sell their products. Today they produce, harvest, store and market fodder seeds and hay with minimal external support.

Ethiopia: Women show the vouchers that they received at a meat distribution organised by VSF-Suisse during an emergency intervention.

On the ground since: 2010

Main topics: Animal health, nutrition sensitive livestock interventions, One Health, disaster risk reduction, resilience building, humanitarian development nexus

Operational presence: Somali Region

Offices: Addis Ababa, Moyale, Warder, Jigjiga, Dire Dawa and Gode

Number of projects: 6

Key partners: SDC, Ethiopian Humanitarian Fund, GIZ, European Union, UN FAO, Swiss Solidarity, IFPRI, Cordaid, COOPI, ACPA, RACIDA, ILRI, CCM

Team: 59



SOMALIA

BUILDING CAPACITIES FOR RESILIENCE

Over the past three years, our efforts in Somalia focused on saving lives in the face of a string of devastating droughts. As a result of large-scale humanitarian assistance and good rains, the situation of many rural households finally eased in 2018.

To restore livelihoods, our teams worked with pastoral, agro-pastoral and internally displaced populations on ways to sustainably improve both livestock and crop production.

We supported the livestock professional association with training for community animal health workers, linking them with veterinary pharmacies and organizing extensive vaccination and treatment campaigns that reached more than 3,300 households.

In collaboration with another local partner organisation, we also rehabilitated silted irrigation canals, water pans and shallow wells and trained farmers in their use and maintenance.

By paying local labourers for these infrastructure works to improve the availability of water for food crops, fodder and animals, we enabled them to bridge the hunger gap and gave an important impetus to the local economy.

Somalia: A woman herding goats. Herds like these form an important part of the country's livestock.

On the ground since: 2000

Main topics: Food security and livelihoods, One Health, irrigation, livestock production, WASH

Operational presence: Gedo Region and Somaliland (see p. 18)

Office: Bullahawa

Number of projects: 3

Key partners: Emergency Pastoralist Assistance Group-Kenya (EPAG-K), South West Livestock Professionals Association (SOWELPA), FAO, USAID-OFDA

Team: 18



TOGO

CAPACITY DEVELOPMENT WITH PARTNERS AND BENEFICIARIES

Capacity development was also at the heart of VSF-Suisse's activities in Togo. In 2018, the main project in the country entered its second phase, an assessment of a regional peri-urban dairy sector was carried out, and new, local partner organisations joined the work on the ground.

Capacity development through workshops and trainings was key to ensure success among both partners and beneficiaries.

We conducted trainings in accounting, reporting, the use of smartphones to conduct household surveys and the market system development (MSD) approach.

We also trained beekeepers and women who do shea processing, poultry farmers and horticulturalists, and supported farmer organisations and land use committees.

Women play a special role in our capacity development efforts to help reduce workload and expenditures while our capacity development activities for local partners are to ensure that they can continue supporting the community even once the VSF-Suisse project ends.

Through its approach, VSF-Suisse was able to improve the living conditions and contribute to reducing poverty in Togo.

Togo: A farmer guides cows to pasture. VSF-Suisse provides support for livestock owners in Togo.

On the ground since: 2002

Main topics: Animal health, livestock, environmental protection, natural resource management and income generating activities

Operational presence: Central Region

Office: Lomé

Number of projects: 1

Key partners: Cantons of Argovie, Basle-City, Bern, Geneva, ICAT, AE2D, AJT, GEVAPAF, Association share for food, Embassy of France in Lomé

Team: 2



MALI

CAPACITY DEVELOPMENT THROUGH PARTNERSHIP(S)

2018 marks the entry of VSF-Suisse into emergency aid in Mali when, because of protracted conflict and drought, Malian livestock farmers were facing a complex crisis. VSF-Suisse supported around 9,000 households in building resilience, through reducing herd sizes. This reiterated the importance of livestock-based interventions and the Livestock Emergency Guidelines and Standards approach.

Beyond emergencies, we made a difference in capacity development at different levels:

- Internally, we strengthened capacities in conflict sensitive programming within our SDC mandate with HELVETAS, with our livestock support programme, and the emer-

gency intervention carried out with VSF Belgium

- In our dairy project, we developed capacities within the dairy sector through the setup of regional unions, and a manual developed for agricultural extension workers in the dairy sector.
- At the systemic level, the VSF family implemented the EU Foot and Mouth Disease project on behalf of FAO in Mali. This made it possible to pass relevant knowledge on FMD detection over to systemic actors such as the National Veterinary Department.

Mali: A milk seller in front of her “milk kiosk” from which she sells fresh milk in her neighbourhood

On the ground since: 2004

Main topics: Local milk value chain, Pastoralism, Animal Health, Emergency livestock interventions

Operational presence : Kayes, Koulikoro, Sikasso, Mopti, Tomboctou regions, Bamako district

Office: Bamako

Number of projects: 4

Key partners: CAB-Déméso, Helvetas Swiss Intercooperation, HAFL School of Agricultural, Forest and Food Sciences, FAO, LED, Medicor, GRAT, APROMORS, Nouveaux Horizons, VSF Belgique

Team: 3



KENYA

MILK SAFETY
FROM PRODUCTION TO SALES

Like in most arid and semi-arid lands of the Horn of Africa, the beginning of 2018 in Kenya was marked by the emergency caused by the severe 2016/2017 drought spell. To protect the lives of more than 1,300 livestock farmer families and their core breeding stocks, we handed out animal feed, distributed meat and supported the provision of veterinary care for animals.

In our ongoing longer-term project, we continued to promote camel husbandry, camel milk marketing and animal health services to help pastoral households in Isiolo County adapt to climate change. In 2018, most camels that had been given to impoverished households calved down for the first or even the second time and subse-

quently provided milk for consumption and sale.

In an intensified effort to improve milk safety and reduce spoilage along the entire value chain from Isiolo County to the main market in Eastleigh in Nairobi, we trained farmers in safe milking techniques, worked with women-led trading groups on processing, preservation, packaging and transport, and engaged both the private and the public sectors in a dialogue to develop hygienic marketing outlets.

Kenya: A Somali pastoralist in an animal enclosure (referred to as "boma") with one of his camels.

On the ground since: 2000

Main topics: Livestock Production, Animal Health, Milk Marketing, Food Safety, Food and Nutrition Security

Operational presence: Isiolo and Wajir Counties

Offices: Nairobi, Mandera, Isiolo

Number of projects: 4

Key partners: FAO, Biovision Foundation

Team: 18



DJIBOUTI AND SOMALILAND

INNOVATIVE TECHNIQUES IN ANIMAL PRODUCTION

In the drylands of Somaliland and Djibouti, pastoralist, agro-pastoralist and farming communities are threatened by increasingly frequent and intense droughts. To help livestock keepers and farmers adapt to the changing climate, VSF-Suisse and partners introduce innovative techniques to increase agricultural and rangeland productivity in a four-year project.

Our approach is two-pronged: our experts support the local authorities in establishing a sheep and goat breeding programme that will gradually promote the adaption of the flocks to harsher conditions. At the same time, they focus on strengthening the capacities of the communities to rehabilitate degraded rangelands, develop sustainable graz-

ing systems, improve animal feeding by promoting the multiplication and adoption of improved seeds, conserving fodder and using crop residues.

To complement these ongoing efforts, we identified a need for stronger animal health services and disease surveillance as another priority in the past year. Applying best practices and adult learning approaches, we provided refresher trainings to existing community animal health workers.

Djibouti: A selection of seeds that are part of VSF-Suisse's project in the region

On the ground since: 2017

Main topics: Food Security and livelihoods, natural resource management, animal husbandry and health

Operational presence: Awdal and Maroodijeex Regions (Somaliland), Alisabieh and Dikhil Regions (Djibouti)

Offices: Hargeisa, Somaliland

Number of projects: 1

Key partners: IFAD, HAFL, Transtec

Team: 8



THURSDAY

Social studies

Camels

Importance of camels

- It gives milk
- It gives meat
- It gives money
- for transportation

- for skins/leather
- for camel fat
- for picnic/leisure
- for transporting water, firewood, children, etc.



STAFF DEVELOPMENT

LEARNING AND SHARING

Every day, more than 160 highly qualified employees of VSF-Suisse work for and with livestock keepers and small-scale farmers, former child soldiers, families displaced by conflicts and natural disasters and small traders in seven countries.

With great commitment to make a difference, VSF staff work in their regions and countries. They are project managers, veterinarians, animal husbandry technicians, agronomists or specialists in nutrition and value chains.

Thanks to our annual “Vaccinate for Africa” campaign, when Swiss veterinary clinics donate a part of their revenues, we can invest in their further education and training for the benefit of the most vulnerable populations in West and East Africa.

In the past year, the Livestock Emergency Guidelines and Standards (LEGS) were at the focus of our endeavours in this area. Staff from South Sudan, Kenya, Ethiopia and Switzerland learned more



LEGS Training at VSF-Suisse

about emergency measures to help livestock owners affected by humanitarian crises such as slowly onsetting droughts, sudden floods or protracted conflicts.

At the same time, we were proud to contribute to the global community of practice by sharing our in-depth experiences. Our staff gave LEGS training courses, participated in dairy sector learning visits and spoke at international conferences in Rome, Bologna and Brussels to promote our mission all over the world.



VSF-Suisse Mali country director, Dr. Abdoulaye Diaroué, presenting outcomes of VSF FMD eradication efforts at the 2018 EU FMD open session.

THE CAPACITY DEVELOPMENT BUTTERFLY

CONCEPTUALISING CAPACITY DEVELOPMENT IN VSF-SUISSE

“There is now emerging agreement in the development community that capacity development is the engine of human development.”

VSF-Suisse follows a systemic capacity development approach represented by the “butterfly” of the capacity development framework of the Swiss Agency for Development and Cooperation. A butterfly needs its four wings to fly, and we need the four wings of capacity development to produce development and innovation:

1. Personal development

Thanks to, among others, its “Vaccinate for Africa” training fund, VSF-Suisse can support staff in their capacity development. In 2018, VSF staff attended for instance a conference and learned how to carry out PPR eradication campaigns in our countries.

2. Organisational development

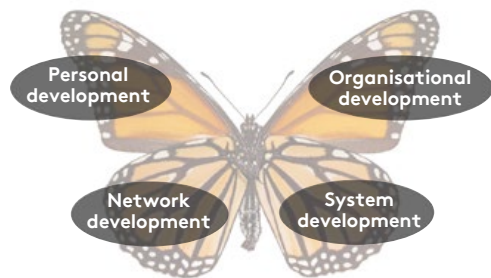
A mission to Kenya brought us insight towards developing services around local dairies in Mali and the SMM 2018 allowed us to further develop a common understanding of working approaches such as Market Systems Development (MSD).

3. Network development

VSF International contributed training material based on VSF expertise to the 2018 Global Agenda on Sustainable Livestock conference. We also develop capacities along value chains such as with the manual for livestock extension workers developed with HAFL for Mali.

4. System development

An FAO commissioned project in Mali on Foot and Mouth Disease developed an Action Plan which will help FAO, Mali and West Africa to detect this economically relevant animal disease. Systemic approaches in areas like MSD are becoming the future.





FINANCES

FROM GROWTH TO STABILITY

Kenya: an encounter between VSF teams
and a camel herd.

2018 ACCOUNTS

FROM GROWTH TO STABILITY

In 2018, VSF-Suisse recorded a positive result for the fifth consecutive year. This financial year also marked a shift from steady growth to stability. The stable liquidity, organizational capital and project portfolio indicate a good order situation for the coming years.

The financial year 2018 concluded with a surplus of CHF 18,056, a slight decrease compared to the previous year. This surplus was mainly achieved through the continued trust and support of our members and friends, through the ongoing operational optimization as well as a steady project portfolio outside of emergencies.

Our project revenues decreased by 27%. This decrease stems from the fact that there were fewer emergency interventions in Ethiopia than in the previous

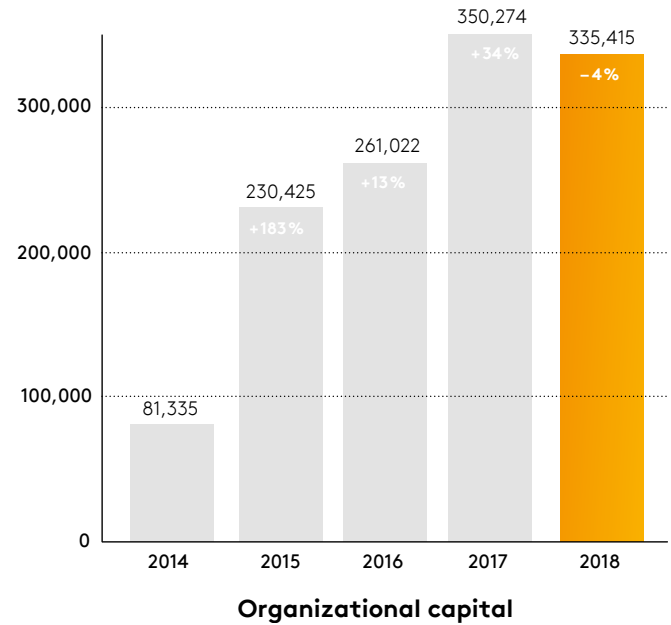
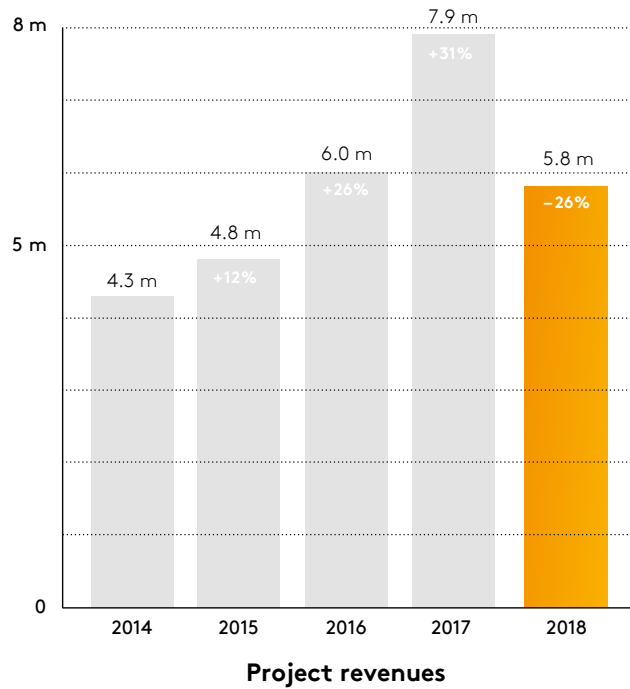
year. We also implemented projects in 2018, for which we had already received the project revenues in 2017.

Thanks to a recurring and generous partial waiver by a faithful donor, we were able to reduce our subordinated loan by CHF 10,000 to CHF 50,000. Additionally, board and management are working on measures to optimize the financial and operational procedures. As a result, the surplus for the year and the organizational capital is kept stable.

Securing financial stability was our major goal over the last five years, and we are confident that our trajectory and the improvements made will continue to help us strengthen our financial and operational foundation in the coming years.

EVOLUTION

2014-2018 (IN CHF)



BALANCE SHEET AS AT 31 DECEMBER 2018 (IN CHF)

ASSETS	2018	2017
Liquid Assets	1,084,511	2,073,844
Receivables from goods and services	618,557	745,781
Other short-term receivables	19,180	420,681
Prepayments	69,019	83,257
Accrued income	3,087	77,121
Total current assets	1,794,354	3,400,684
Tangible fixed assets	4,695	8,567
Total non-current assets	4,695	8,567
TOTAL ASSETS	1,799,049	3,409,251

LIABILITIES	2018	2017
Payables from goods and services	485,611	1,270,256
Accrued expenses	20,653	18,088
Total current liabilities	506,264	1,288,344
Subordinated loan	50,000	60,000
Fund capital	907,370	1,710,633
Total non-current liabilities	957,370	1,770,633
Fund TVS GST AG	196,000	171,000
Internally generated unrestricted fund	-40,969	-83,655
Fund for extraordinary risks	35,824	94,506
Cumulated translation differences	126,504	125,737
Net income for the year	18,056	42,686
Total organizational capital	335,415	350,274
TOTAL LIABILITIES	1,799,049	3,409,251

Our Audit Reports and Annual Reports contain more in-depth information.
They are available for download on our website www.vsf-suisse.org

STATEMENT OF OPERATIONS FOR 2018 (IN CHF)

INCOME	2018	2017
Project revenues	5,761,447	7,917,194
Donations	666,806	655,642
Contributions from projects	292,471	384,056
Sponsoring	0	54,615
Other revenue	521	454
OPERATING INCOME	6,721,245	9,011,961

EXPENDITURE

Project expenditure		
Materials, goods and services	-3,456,521	-4,599,596
Personnel expenses	-2,220,034	-2,082,241
Operating expenses	-693,142	-592,528
Depreciation and amortisation	-3,373	-4,038
Total project expenditure	-6,373,070	-7,278,403
Fundraising expenditure		
Personnel expenses	-35,838	-8,799
Operating expenses	-189,898	-214,430
Total fundraising expenditure	-225,736	-223,229

	2018	2017
Administrative expenditure		
Materials, goods and services	-40,347	-53,338
Personnel expenses	-453,909	-271,460
Operating expenses	-232,214	-353,957
Depreciation and amortisation	-688	0
Total administrative expenditure	-727,158	-678,755
Operating result	-604,719	831,574
Financial result	-67,253	-97,710
Extraordinary result	-19,693	-29,990
Result before change in fund capital	-691,665	703,874
Utilization of fund capital	6,514,625	7,403,678
Allocation of fund capital	-5,838,586	-8,016,762
Annual result before allocation to organizational capital	-15,626	90,790
Utilization of organizational capital	58,682	28,722
Allocation of unrestricted fundss	-25,000	-76,826
NET INCOME FOR THE YEAR	18,056	42,686



THANK YOU
FOR YOUR DONATIONS
AND YOUR SUPPORT FOR
THE COMMUNITIES FOR
WHOM WE WORK

South Sudan: a family who received goats from
VSF-Suisse as part of a re-stocking programme stands
outside their home with some of their animals.

SUPPORT FROM OUR COMMUNITY

DONATIONS AND VACCINATIONS

Vaccinate for Africa

As every year, our very special thanks go to the veterinary community in Switzerland. Their continuing support for our "Vaccinate for Africa" campaign (supported by our exclusive sponsor, Virbac Suisse SA) is impressive. In 2018, almost 100 veterinary practices from all over Switzerland signed up! As in the years before, the donations go towards training for staff and beneficiaries. **Dear vets, staff, helpers and community: thank you so much for your invaluable help! See you next year!**

Find out more at:

www.vsf-suisse.org/IfA

VSF-Suisse memberships

VSF-Suisse is not just a nonprofit organisation, it is also an association. Today, we are supported by the solidarity and engagement of more than 350 members – our sincere thanks go to them.

For anyone interested in shaping the activities and the future of VSF-Suisse "from the inside", becoming a member is a great way to get closer to the organisation and make your mark. **If you are not yet a member, sign up today!** Simply register at vsf-suisse.org/membership.

Members receive our annual report, our statutes and the right to vote at our annual general meeting. See you there!

FRIENDS OF VSF-SUISSE

The donor circle "Friends of VSF-Suisse" are a group of dedicated persons who support VSF with a donation of CHF 1,000 per year or more. Our work wouldn't be possible without their support and we are very grateful for their generosity. Their donations are especially valuable because they make it possible for us to consolidate our capacity to help people on the ground.

As a "Friend of VSF-Suisse", you will not only contribute significantly to our work, but you will also be part of a group who can shape the organisation.

If you are interested in becoming a "Friend of VSF-Suisse", please get in touch with Nina Privitera at 031 332 77 65 or service@vsf-suisse.org, she would be honoured to talk to you about ways that you can make a difference.

FRIENDS OF VSF-SUISSE 2018

Individuals or veterinary practices who have donated 1,000 CHF or more:

Ambühl Jürg | **Barandun-Schoellhorn** Kitty | **BESSY's** Kleintierklinik, Vannini Rico & Imelda | **Boller** Ruth | **Brändli-Tremp** Andres | **Braun** Ueli | **Brosi** Urs | **Brunner** Käthi | **Brunner-Humbel** Madeleine | **Bürgi** Tschan Doris | **Claessen** Ten Ambergen Elisa | **Deplozes** Peter, Pfeiffer Veronique | **Dürr** Markus | **Emmevet**, Müller Marie | **Fankhauser** Adrian | **Federspiel** Singh Geneviève | **Fournier** Christine | **Frey** Grégory | **Fuschini** Enzo | **Geflügel- & Vogelpraxis**, Kreyenbühl Karin | **Gross- & Kleintierpraxis**, Riedener Markus | **Hauswirth-Zingre** Hans Kurt | **Hilti** Martin | **Hof-Boller** Rosmarie | **Horber** Peter | **Jaeger** Mona-Lise | **Janser** Eveline | **Jünger** Susann & Hendrik | **Keller** Dominik | **Kihm** Ulrich & Susi | **Kleintierpraxis am Bahnhof**, Brenner Catherine | **Kleintierpraxis TierEGGe**, Mothersill-Baumann Susanne | **Kleintierpraxis**, Pfeiffer Maria | **Kohler** Samuel & Silvia | **König** Beat | **Lindenmatte AG** Tierärztliche Gemeinschaftspraxis, Boss, Dubach und Odermatt | **Martig** Johannes | **Meylan** Mireille & Schelling Esther | **Morgenegg** Gottfried | **Pfister** Rudolf | **Pospischil** Andreas | **Praxis für Gross- & Kleintiere**, Pool Romano & Brigitte | **Preiswerk** Lucas & Ursula | **Privitera** Susanne | **Räber** Alex |

Raetz Katharina | **Rediger** David | **Reusser** Lis | **Schäublin** Heidi | **Schneider** Erika | **Schneider-Fröbel** Fritz | **Schulthess** Tierärzte | **Schüpbach** Gertraud | **Seewer** Kaestli Martin | **Senn** Daniel | **Siegenthaler-Eggimann** Margret | **Sihler-Seiler** Monika & Hanspeter | **Stärk** Katharina & Spallek Marcus | **Steinlin** Hanspeter | **Stohler** Eduard | **Stutz-Scherer** Theres & Andre | **tezet**, Goldinger-Keller Felix & Elisabeth | **Thurnherr** Anita Tamara | **Thurnherr-Ullman** Janine, Ullman Carl | **Tierärztliche Gemeinschaftspraxis**, Lindenmatte Boss, Dubach & Odermatt | **Tierärztlicher Notfalldienst** Bern, Binkert Zbinden Basil, Burri Matthias, Klenk My, Kreienbühl Magali, Lentze Tatiana, Lüthi Antoinette, Maurer Roland, Moser Niklaus, Müller May, Perreaud Valerie, Philipson Andreas, Preller Josef, Scharrer Hans-Jörg, Schenkel Marc, Spycher Andrea | **Tierärztlicher Notfalldienst** Biel, Berchthold Katja, Hofer Daniel, Juchli Barbara, Laubscher Eva, Lüdi Sylvie, Schott Adrian, Schrickel Berit, Stuck-Grosclaude S. & Patrick, Studer Urs, von Bodungen Uta | **Tierarztpraxis Hähni-Bühler**, Hähni Beat & Dominique | **Tierarztpraxis im Rank**, Möller Benjamin | **Tierklinik Aarau West**, Moosmann Andi | **Tierklinik Rhenus**, Trächsel Markus | **Tierklinik** Thun, Schmid Gregor | **TIERMED AG** | **VETCARE**, Frey Renate | **VETcetera**, Burri Matthias | **Vogel** Regula | **Wagner-Hartmann** Dorothea | **Waldvogel** Andreas & Ursula | **Waldvogel** Ruth | **Wälty** Rosmarie, Camichel Christina | **Wenger** Bettina | **Wyrsh** Nicolas | **Wyss** Bernhard & Christine | **Wyss** Hans & Caroline | **Wyss** Johannes & Monika

SPONSORS 2018

Companies, associations, institutions and members of the public sector in Switzerland who have donated 1,000 CHF or more:

Amt für Lebensmittelkontrolle und Veterinärwesen Liechtenstein | **Association Suisse pour la Santé des Ruminants** | **Association vétérinaires du Valais central** | **AVANTEC AG** | **Casa Comunale di Collina d'oro** | **Dr. Röthlisberger AG** | **G+S Treuhand AG** | **Genassurances S.A.** | **IDEXX** Diavet AG | **Info-werkstatt** Cuno Vollenweider | **Kirchgemeinde Radelfingen** | **Lions Club** Glarus | **Nordostschweizerische Pferdeversicherung** Genossenschaft | **Office de Gestion des Vétérinaires SVS SA** | **Office fédéral de la sécurité alimentaire et des affaires vétérinaires** OSAV | **OLZ AG** | **Ref. Kirchgemeinde Thierstein** | **Société coopérative Caisse-Maladie des Médecins Suisses** | **Société des Vétérinaires Suisses SVS** | **Stiftung zum Schutz von Haustieren** | **STS** Schmidiger Treuhand | **Swissgenetics** | **Thermo Fisher Scientific** | **VIRBAC** Suisse AG

The support of the Tierärztliche Verrechnungsstelle (TVS/SVS) allows VSF-Suisse to pre-finance projects.

MANAGEMENT 2018

Board of Directors 2018

- Prof. Dr. med. vet. **Ulrich Kihm**, President
- Dr. med. vet. **Andreas Waldvogel**, Secretary
- Dr. oec. **Müfit Sabo**, Treasurer
- Dr. biol. **Pascale Wälti Maumier**, programmes
- **Simone Hofer**, communication
- Dr. med. vet. **Hanspeter Steinlin**



The country directors and some of the Swiss team at our 2018 “senior managers meeting” in Einigen.

From left to right: back row:

Phanuel Adwera, Moussa Diabaté, Keadu Simachew Belay, Christian Wirz, Davis Ikiror, Pascale Wälti Maumier, Géraud Hellow, Daniel Bolomey, Abdoulaye Diaouré.

Front row: Nicole Litschgi, Kevin Miheso, Sara Imbach.

Senior Management 2018

- **Daniel Bolomey**, Executive Director
- **Nicole Litschgi**, Deputy Executive Director, Director of Programmes
- **Frédérique Darmstaedter**, Programme Manager Greater Horn of Africa
- **Christian Wirz**, Programme Manager West Africa
- **Claudio Clematide**, Head of Finance
- **Nina Privitera**, Head of Communications and Fundraising
- Dr. med. vet. **Keadu Simachew Belay**, Director Ethiopia
- Dr. med. vet. **Davis Ikiror**, Director Kenya, Somalia, Djibouti
- Dr. med. vet. **Abdoulaye Diaouré**, Director Mali and Representative in West Africa
- Dr. med. vet. **Martin Barasa**, Director South Sudan Jan-Apr 2018
- Dr. med. vet. **Kevin Miheso**, Director South Sudan a.i. May–Aug 2018
- MSc **Phanuel Adwera**, Director South Sudan Sep-Dec 2018
- Dr. med. vet. **Géraud Hellow**, Director Togo

Experts and expert groups

appointed by the Board of Directors:

- Ing. vet. **Moussa Diabaté**, Director of partner organisation CAB Déméso, Mali
- Med. vet. **Olivier Flechtner**, former board member and former president
- Dr. med. vet. **Enzo Fuschini**, former board member and former president
- Dr. med. vet. **Ilona Glücks**, Int. Cooperation and Livestock Specialist, consultant VSF-Suisse, Kenya
- Med. vet. **Stefanie Graf**, Student Mobilisation Manager, former board member
- Prof. Dr. **Jörg Jores**, Director, Institute for Veterinary Bacteriology, VetSuisse Faculty University of Bern
- Dr. rer. pol. **Judith Safford**, NPO Consultant
- Ing. agr. EPFZ **Fritz Schneider**, Int. Cooperation and Livestock Specialist, former board member
- Dr. med. vet. **Mauro Pavone**, DVM International Consultant
- Prof. Dr. med. vet. **Jakob Zinsstag**, Swiss TPH, Basel, epidemiologist, One Health, former board member

INSTITUTIONAL PARTNERS 2018

Governmental bodies

Embassy of France in Lomé | **EU** European Union | **GIZ** German Corporation for International Cooperation GmbH | **IGAD** Intergovernmental Authority on Development | **LED** Liechtenstein Development Service | **SDC** Swiss Agency for Development and Cooperation | **USAID/OFDA** Bureau of Humanitarian Assistance United States Agency for International Development

International Organisations

ECHO Directorate-General for Humanitarian Aid and Civil Protection of the European Commission | **FAO** United Nations Food and Agriculture Organization | **IFAD** International Fund for Agricultural Development | **IOM** International Organization for Migration | **OCHA** Office for the Coordination of Humanitarian Affairs of the United Nations | **UNDP** UN Development | **UNICEF** United Nations International Children's Emergency Fund | **UNOPS** United Nations Office for Project Services

NGOs

ACPA Aged and Children Pastoralists Association | **ADESO** African Development Solutions | **AE2D** | **AJT** | **APROMORS** | **AVSF** | **CAB** Dénés Support Committee of Regional Initiatives | **COOPI** Organization for International Cooperation | **Cordaid** Catholic Organization for Relief and Development Aid | **EPAG-K** Emergency Pastoralist Assistance Group-Kenya | **GEVAPAF** | **GRAT** | **Helvetas** Swiss Intercooperation | **HERY** Help Restore Youth South Sudan | **MVCP** Mission of Volunteers Against Poverty | Nouveaux Horizons | **RACIDA** Rural Agency for Community Development and Assistance | **SOWELPA** South West Livestock Professionals Association | **VSF** Belgium | **VSF** Canada | **VSF** Germany

Research Institutes

HAFL School of Agricultural, Forest and Food Sciences | **IFPRI** International Food Policy Research Institute | **ILRI** International Livestock Research Institute | Institut de Conseil d'Appui Technique Togo | Jijiga University | University of Bahr El Ghazal

Foundations

Allianz share for food | **Biovision** Foundation | **Corymbo** Foundation | **Ernst Göhner** Foundation | **Greendale** Charity -Foundation | **Karl Mayer** Foundation | **Margaret und Francis Fleitmann** Foundation | **Margarethe und Rudolf Gsell** Foundation | **Medicor** Foundation | **Migros** Foundation | **Swiss** Solidarity | **Symphasis** Foundation | **Temperatio** Foundation | **The Brooke** | **Vontobel** Foundation

Swiss Public Sector

Municipalities of Bottmingen, Collex-Bossy, Collina d'Oro, Küsnacht, Meinier, Muri bei Bern, Riehen, Troinex, Veyrier | **Canton** of Argovie, of Appenzell Ausserrhoden, of Basle-City, of Berne, of Geneva, of Glarus, of Grisons, of Schwyz, of Uri, of Bern | **City** of Onex, of Sion, of Zug

Private Sector

AECOM | **Transtec**

VSF INTERNATIONAL ENCOURAGING NETWORK DEVELOPMENT

VSF International General Assembly Berne 2018

This year's VSF International General Assembly took place on 5 October 2018 in Berne. Thirteen member organisations attended, and the delegates confirmed the renewed willingness of the members of the VSF International network to strengthen synergies on the ground. This includes developing regional strategies together in order to be more effective and complementary, particularly with regard to donors.

One of those projects is the process that VSF-Germany and VSF-Suisse set up to develop a regional strategy for the Horn of Africa. The teams held a very productive workshop in Nairobi on 12–13 November 2018.

In addition, working groups were set up within the network to make concrete progress in collaboration. The most important in-network think tanks this year were communication and fundraising, knowledge management, advocacy, emergency, and security.

As for the first, the decision was taken to test the implementation of a joint „Vaccinate for Africa“ campaign for all interested VSFs in 2019. This campaign, as VSF-Suisse supporters know, provides veterinary practices with an easy way to contribute to the work of VSF by donating the proceeds of the income from vaccinations during one week to our projects in Africa.



VSF INTERNATIONAL
VÉTÉRINAIRES
SANS FRONTIÈRES

The network is also positioning itself to carry out international information and education campaigns on the role of family farming and livestock in the world. Thanks to the work of the network coordinator in Brussels, VSF International is increasingly positioning itself as a serious partner of major international development agencies in the livestock sector in particular.

Kenya: a member of the Burana tribe herds his goats, north of Merti in northern Kenya



HEALTHY ANIMALS, HEALTHY PEOPLE, HEALTHY ENVIRONMENT.



VÉTÉRINAIRES
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SUISSE

member of VSF International



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