

An aerial photograph of a large herd of goats of various colors (white, brown, black) moving across a dry, dusty, and sparsely vegetated landscape. A few trees are scattered throughout the scene, and a single person is visible on the left side, herding the animals.

ANNUAL REPORT 2014

VÉTÉRINAIRES
SANS FRONTIÈRES
SUISSE



VÉTÉRINAIRES
SANS FRONTIÈRES
SUISSE

CONTENT

EDITORIAL PAGE 3

FROM THE EXECUTIVE DIRECTOR'S DESK PAGE 5

VSF-SUISSE IN OVERVIEW PAGE 6

OUR PROJECT IN FOCUS PAGE 10

FINANCES PAGE 26

THANK YOU PAGE 32

Text and translation: VSF-Suisse, May 2015 / Images: Tom Martin (martinandmartin.eu), VSF-Suisse, Manuel Haefliger (grafikraum.ch) / Print: Rub Media AG / Layout: Manuel Haefliger (grafikraum.ch), Cuno Vollenweider (infowerkstatt.ch) / Contact: VSF-Suisse, Mühlenplatz 15, PO Box 109, 3000 Berne 13. www.vsf-suisse.org. CP 30-24633-4

CREDIBILITY AND TRUST EDITORIAL

In September 2014, VSF-Suisse received an unusual request from the regional authorities in Ethiopia and from the UN. VSF-Suisse was asked to deliver water to the people in the Somali region of the country, which were suffering from water shortages following a severe drought. The situation was dramatic, something had to be done quickly.

Until then, the focus of VSF-Suisse projects concentrated on the area of livestock; but the Ethiopian authorities and the UN did not hesitate to call

on us as they knew we were active in the region and well-known to the local communities. The mission was a success. The water was brought to the people. After that, measures were implemented with the people to ensure a long-term and sustainable water management.

The mission in Ethiopia illustrates well how much trust our partners have in our work and in our skills. They do not hesitate to assign us with urgent and important tasks. Our employees work in difficult contexts and in unstable countries, but despite these unpredictable circumstances, VSF-Suisse has proved to be a reliable and credible partner who aims for sustainable and lasting goals.

A nice example of this long-term engagement is the PAFLAPUM project in Mali which has supported the milk value chain for the last decade. After



Ueli Kihm, President VSF-Suisse.

many years of cooperation, the project is now phasing-out and it will soon be left to function on its own. VSF-Suisse will continue to advise the key actors on the construction of a new dairy plant.

You, our dear friends, you have shown us your trust: with your donations and your actions, which encourage us repeatedly. Remarkable signs of this trust have reached us this year. An extraordinarily generous legacy from a veterinarian and the conversion of a credit of

CHF 100'000 to a donation, from the «Gesellschaft der Schweizer Tierärztinnen und Tierärzte» were received.

Thanks to these extraordinary donations and to the generosity of all donors, we were able to reach a positive balance in 2014.

Your trust, honours and motivates us. Our team in Berne, under the leadership of our director Daniel Bolomey, is still optimizing processes in order to continue the good work which is being achieved.

Still, we are realistic. 2015 already looks daunting: internal conflicts continue to plague South Sudan, the situation is tensed in Kenya and extensive droughts are prolonging the hardship; the challenges are numerous and it is a daily struggle to keep on with the good results.

But we know we do not stand alone, and that we can count on you, on your generous donations and on your valuable trust. You can also count on us: we will do all we can to honour the trust you have put in us.

*Ueli Kihm,
President VSF-Suisse*

2014: RECONSTRUCTION FROM THE EXECUTIVE DIRECTOR'S DESK

For the Director, 2014 was a year of encounter: VSF-Suisse is a remarkable development and aid organisation, it is small but efficient and even though it has faced some turbulences, it has done so with courage and persistence. In 2014 we were able to rebuild its foundations, but the consolidation of these achievements is still ahead of us.

During a trip to Kenya at the beginning of 2014, I had the opportunity to meet with my new colleagues and to see our projects on site. I was sur-

prised to see the harshness of the conditions in which our staff are working and astonished by the esteem that was expressed by the beneficiaries for the work we achieve. I was convinced, more than ever, that it is worth to invest everything to stabilize the financial situation of VSF-Suisse.

The main challenge for 2014 was to get the organization financially «healthy» again, in order to renew the partnerships with institutional donors. This could only be accomplished thanks to the trust of the veterinary community, who supported us with legacies and with big and small donations.

Many changes were carried out, to optimize our competences and to find solutions for long-term problems. With a new strategy in hand, the identity of VSF-Suisse was redefined and the operational and financial goals determined.

2015 will be the year of consolidation. The actions undertaken in 2014 will be pursued:

- The implementation of the organisational strategy, and the development of the country strategies;
- The optimization of the processes between the head office and the country offices;
- The implementation of the fundraising strategy for major donors in Switzerland, in order to free-up non project funds ;
- The re-establishment of partnerships with important institutional donors for project activities in the field;
- A reinforced cooperation within the network of VSF-International, to utilize synergies and to share experiences;

The prospects are encouraging; however the main reservation remains our dependence on institutional donors and the related staff management.



Daniel Bolomey, Executive Director VSF-Suisse.

The staff can only be hired on project funds; therefore we had to let go of competent staff, some of whom had worked for VSF-Suisse for many years. This reiterates the importance of guaranteeing that these staff changes do not occur abruptly in the future, but are in line with the project cycle.

*Daniel Bolomey,
Executive Director VSF-Suisse*

VSF-SUISSE OVERVIEW HEALTHY ANIMALS, HEALTHY PEOPLE, HEALTHY ENVIRONMENT

In developing countries, millions of people depend on the health and productivity of their livestock for survival. Many people die from malnutrition and disease. Population growth, climate change and conflicts jeopardize the access to natural resources.

VSF-Suisse has a long and successful record in providing emergency relief,

supporting animal health and production, strengthening resilience and capacity building to enhance beneficiaries' nutritional, health, economic and social status.

VSF-Suisse is therefore the partner of choice for human-livestock-environment related emergency and development projects in selected African countries.

In 2014 VSF-Suisse was active in six African countries: Ethiopia, Kenya, Mali, Somalia, South Sudan and Togo and conducted almost 30 projects in the areas of human and animal health, food security and livelihoods, mitigation and management of the effects of climate change, communities' resilience, disaster risk reduction, child protection and environmental protection, the strengthening of the milk value chain and income generation in rural communities.



Young girls in Kenya.

In 2014 VSF-Suisse had an office in Berne (4 employees) and ~~offices in five of the six countries of intervention (except Somalia, apr. 100 employees)~~. The staff consists of veterinarians and agronomists, specialists in development strategies, project managers, accountants, administration personnel and last but not least drivers.

VSF-Suisse is a member of VSF-International, a network consisting of eleven organizations from eleven different countries (for more information see

www.vsf-international.org). The network has decided to join forces in the area of strategy, communication and representation. It is based in Brussels at the offices of VSF-Belgium.

... country offices or field bases in all six countries of intervention (apr. 100...

Vision

Healthy people derive their livelihoods from healthy livestock in a sustainable environment.

Mission

Improve the well-being and resilience of vulnerable populations promoting the health and productivity of their livestock within a sustainable environment.

VSF-Suisse in 2014 is...

- 25 Projects
- 3 animal treatments (vaccinations, deworming, etc.)
- 450 trained Community Animal Workers
- 618 Trainings
- 150'000 households supported with almost 1 million beneficiaries



FOCUS ON OUR PROJECTS IN THE GREATER HORN OF AFRICA, IN WEST AFRICA AND IN SOMALIA

Bar in Isiolo, Kenya, serving camel milk - a welcomed contribution in protein for children and adults.



- 1 **Mali:** Promotion of local milk through a farmers' network and consolidation of the milk value chain
- 2 **Togo:** Environmental protection for poverty reduction; child protection through diversified income generation from livestock
- 3 **South Sudan:** Food security, increase in the resilience of livelihoods through rural income generation; child protection
- 4 **Ethiopia:** Food security and enhancing pastoral resilience; disaster risk reduction; humanitarian aid through water, sanitation and hygiene (WASH)
- 5 **Kenya:** Enhancing resilience and improving food security by promoting climate change adaptation through camel production
- 6 **Somalia:** Increased food security through camel meat production and improved resilience of agro-pastoralists populations facing droughts

GREATER HORN OF AFRICA A TURBULENT YEAR

The region of East Africa was rocked by many events in 2014, and VSF-Suisse was challenged on many fronts. In South Sudan, the war destroyed most of the work achieved by VSF-Suisse and in the Somali Region of Ethiopia, an acute water crisis required an unusual and outstanding action by VSF-Suisse.

Abdirashid Salah is looking up at the sky, with a worried look on his face. Many people in Europe would have been happy to see a clear blue sky – but not the people from Shilabo Woreda, Ethiopia. This meant that the eagerly expected rain, was not coming yet. In the Greater Horn of Africa, this is the fate of many people and especially so

in four countries where VSF-Suisse is active.

In Kenya, Somalia, South Sudan and Ethiopia, an important part of the people's livelihoods depends on livestock production, for that reason their daily lives are intimately linked to the weather. Little or no rain has cata-

strophic consequences, and in particular for the nomadic people. Cows, sheep and goats can easily get sick and even die when they do not have enough food and water.

VSF-Suisse carries out different projects in these affected areas, which all have similar goals in building the resilience of the populations. It means putting in place disaster risk reduction strategies, to make people more resilient to climate change and less dependent on external aid. An increased resistance to disasters can be reached in different ways. One of them is to increase the number of camels in herds. These animals are adapted to the arid climate and can live 30 days without food. Another measure, which focuses especially on the feeding and health of little children, is the distribution of goats to families with malnourished children. Especially for children under the age of five, proteins and minerals

are very important for their growth – goat milk will cover a lot of their basic needs.

The idea is not merely to distribute animals, but it is to inform people about the effects of climate change and to find solutions together for their adaptation. A better management of pasture and water is key. Water sources and pastureland are managed by a group of local people, who organize and coordinate the utilization of water and grass. Water points are being rehabilitated and ponds are used as water reservoirs. VSF-Suisse supports the nomadic communities to come up with their own innovative methods and techniques and helps them to implement them. The different measures lead to a higher and more diverse income for the population.

Another project that focuses on the same goals promotes women's inde-

pendence through «Village Community Banks» or VICOBAS. A group of women receives a start-up capital and every participant contributes part of their own money. The fund is then used to carry out their own projects. One group opened up a little store in the village that sold sugar and cereal; another women group bought a cow, fattened it and sold it with a profit. The VICOBAS have proved to be very successful: the women have a steady income through their own projects and



Anweil, South Sudan: arachid peelings will be used to feed small animals.

their position within the community is strengthened.

WASH – an unusual action in Ethiopia

In September 2014 there was an acute drought in Dollo and Koreay, in the Somali Region of Ethiopia. This severe drought endangered the lives of many people and animals. At the time, VSF-Suisse was one of the only NGOs present in the region and was asked for help by the regional authorities and the UN. Because of the witnessed hardship VSF-Suisse was willing to do put together some emergency relief with the local organization Ogaden Welfare and Development Association. The WASH project (Water, Sanitation and Hygiene) was implemented in three steps: first, when the hardship was at its highest level, water was brought to the people by trucks, so they could simply survive. The second part was the rehabilitation of ponds, fountains

and wells. To ensure the measures have long-term effects, VSF-Suisse worked together with the local communities in Dollo and Korehay to secure lasting water supplies. Last but not least, a water-management-committee was put in place to manage and ration the water. They regulate who and how much water can be used, so there is enough water at all times especially when there is not a lot of rain. The committee makes sure the wells are used sustainably and looked after.

Personnel changes in the country offices

In 2014 there were a lot of staff changes at VSF-Suisse offices. Two long-term employees left the organisation: Seif Maloo, country director for Kenya and Somalia who was a staff member for 11 years and Sara Kinyanjui, Human Resources, who was with VSF-Suisse for 15 years. The departure of Seif Maloo led

to a number of changes: Davis Ikiror, former country director of South Sudan took over the directorship in Kenya. His successor is Martin Barasa, who was formerly a VSF-Suisse team leader in Juba.

War in South Sudan

The work of our employees is remarkable, considering the unstable and unsafe contexts in which they work. In the Somali Region in Ethiopia, in Somalia and in the North of Kenya there are number of crises marked by political instability and turmoil, and the presence of terror groups like Al-Shabaab, make certain areas inaccessible and even dangerous.

The situation in South Sudan is the most worrisome: in December 2013 an open war broke out and led to a lot of violence with thousands of deaths within the civilian population. The war



Water point in Isiolo, Kenya, rehabilitated as part of a project of VSF-Suisse.

destroyed much of the work and efforts conducted so far by VSF-Suisse in the country. This dangerous and unstable situation makes the daily work more difficult and more complicated; in the Unity-State for example, the phone lines are broken and it is only possible to communicate by satellite phones and internet. Many roads are impassable because of the security situation. The field offices were the worst affected by the violence were and in particular our office in Leer was attacked and



looted and had to be shut down. Two other field offices were temporarily closed at the peak of the violence. They are now up and running. Martin Barasa, country director in South Sudan experienced the situation first hand:

«The violence spread and many NGO-bases became the target of massive destructions, violence and looting. Our field office in Leer was not spared. Still we kept our presence in Leer during 2014 with local employees and it was possible in the meantime to get our office operationally active again.»

An optimistic outlook for 2015

The fact that our projects could be carried out despite the sometimes difficult contexts, is due to the good relationships VSF-Suisse has with the

A former child-soldier reunited with his family in Anweil, South Sudan.



One group of farmers walking to the market in Leer, South Sudan.

local communities and with the authorities. Wherever it makes sense, VSF-Suisse employs local people. They are always perfectly informed on the security situation and they know how to behave according to the traditions and customs in the region. Their strong presence helps, especially in Juba, to gain the trust of the beneficiaries. This is why, despite the difficulties faced in 2014, we can have a positive outlook for 2015.



SOMALIA HOPE IN A REGION SEVERELY HIT BY DROUGHT

In the region of Puntland in the northeast of Somalia, VSF-Suisse supports the local dairy industry through a voucher-system bringing help to women-led households. Furthermore, veterinary assistants are being trained as animal diseases are highly prevalent in that region as a result of the recurrent droughts.

Since its independence in 1960, Somalia has never known a time of peace. The national territory has fallen to bits, due to the 20 year civil war and to the radical islamist groups like Al-Shabaab. Because of the unstable situation, more and more NGOs with-

Perfect understanding between Somali people and their camels.

draw from Somalia, making the work of VSF-Suisse even more important. In the autonomous region of Puntland in the northeast, as well as in Gedo in the South of Somalia, VSF-Suisse has carried out three successful projects in 2014.

The population of Puntland not only suffers from effects of the war, but also

from the impact of climate change: droughts and floods destroy the harvest and the pasture land for the cattle and block the roads for the milk and meat vendors, who then lose a big part of their income

«One of the biggest challenges in the area are the prolonged and frequent droughts (...). During the time of drought the problem is not only the lack of food, but also the lack of work for the pastoralists: They can't cultivate their land and many of their cattle die.»

Davis Ikiror, Country Director Kenya Somalia

Animal diseases are widespread in Puntland and containing them is problematic because of the lack of veterinary personnel and of medicine. Even if these services and goods were made available, most of the single women households or pastoralists would not have enough income to use and buy



A camel breeder in Kenya – camels can easily adapt to the climate and stay up to 30 days without food.

them. This is the reason why these groups from the regions of Boosaaso and Gardo, are the main beneficiaries of the projects of VSF-Suisse ER-SOLAFA and PAHS of VSF-Suisse.

Vouchers to reinforce the milk industry In Gardo and Boosasso, the people were helped with a simple but effective method: vouchers were distributed to households led by women in order to enable them to buy local milk. The milk

vendors would then bring the vouchers to VSF-Suisse and receive their payment. It was important to adapt the price of the milk to the market price, to avoid hyperinflation.

The relationship between the buyers and vendors improved and the foundations for a longer term trust were established. After some time the vendors even allowed the buyers to buy the milk on credit.

The rising incomes led to an improvement of the relationship between the vendors and the producers, because the former could afford to pay off their debts.

More than 2100 households led by women were reached through the voucher system and could therefore profit from additional milk and meat. The average food basket in Gardo increased by 26% and in Boosaaso by 29%.

«We even managed to settle our debts, as a result our milk suppliers too are very happy.»

Milkvendor from Gardo

Aside from the support to the milk and meat industry, VSF-Suisse also works in livestock production. Through investments in animal health, the livelihood of pastoralists is increasing. Healthy animals mean: more quality and quantity of milk and meat, which both lead to more stable entries of food for families and eventually to higher incomes. Especially in the dry areas of Puntland, milk is an important element in the children's diets, in order to get the necessary proteins. With a rising income, pastoralists can buy other foods like cereals or pay the school fees for their children. To increase the health of goats and cows, local people are trained to become animal health experts and veterinaries and campaigns for animal treatments are held. In-

formation about which medicines to use for which illness of the animal are broadcasted in Somali on the radio and are therefore reaching a lot of people.

Challenges in a crisis-ridden country

While working in a hostile and unstable region like Puntland, there are certain aspects to be taken into consideration and procedures to be followed. Tribal conflicts and the Al-Shabaab militia make it difficult or impossible to move around freely.

Even though there is wide cast network, sometimes the veterinary are not able to reach certain village to bring medicine and to look after the animals of the inhabitants. VSF-Suisse workers are not allowed to travel through the area by themselves, but need to be accompanied by the Special Forces of Puntland. A good relationship with the

local authorities proves very important and helpful, because they can keep VSF-Suisse workers up to date on the current security situation.

Cooperation with local communities: a key element

A key element in the projects of VSF-Suisse can be found in the cooperation with the local communities and the local authorities. The work has to be implemented closely with the different ministries of Puntland like for example the «Ministry of Livestock and Animal Husbandry» or the «Puntland Livestock Professional Association», but also with local offices.

Before the project starts, talks are held with the village elders and the community, to define the needs of the villages and also the most urgent changes they would like to see.

During an evaluation of the ER-SOLAFA project, VSF-Suisse workers identified, that milk was much more important than meat for the beneficiaries, therefore the project was adapted to the needs of the community. Adaptability and a wide network are essential components of VSF-Suisse projects in Somalia.

«Our work in animal health in Puntland is respected and welcomed by the communities (...). The local authorities support us and our work, which is the key to success.»

Davis Ikiror

Thanks to the approval of the communities and thanks to the local authorities, we can expect the measures put into place to continue, even after the departure of VSF-Suisse in that region.



WEST AFRICA SIGNIFICANT STEPS FORWARD

Different challenges were faced both by our partners and beneficiaries in West Africa: in Togo the creation by the State of forest conservation areas is undermining the people's basic livelihoods and in Mali, peasants are fighting to get a place on Bamako's milk market.

It is late in the evening, the sun has already set, when Guy Pilamana walks to the beehive outside his village. The for honey harvesting has started. First, Guy and the others start by smoking out the bees to calm down the bees and to prevent them from being stung. After that, the me

the honeycombs, cut the surface and put the honey into a big metal spin. The honey is then filtered. The fresh, golden honey is trickling out.

The traditional way that local milk was pasteurized. Small farmers have now a efficient milk chain to deliver milk in Bamako (Mali).

The milk is pasteurised on a fire to prevent diseases.

The production of honey is part of the Apfa project carried out by VSF-Suisse, in the area of Tchamba, Togo. Its goal is to reduce poverty and to protect the environment. For a long time, the people of Tchamba were living from the resources of the Abdoulaye-Forest. They were hunting animals, harvesting honey and used parts of the area as pasture and farmland. In 2004, the government declared the Aboulaye-Forest a protected nature reserve and the inhabitants lost their homes, their livelihoods and were not compensated by the government for their losses. To prevent conflict, VSF-Suisse supports the people of Tchamba in following different income generating activities in the areas of beekeeping, animal breeding and vegetable growing.

A goat as in a bank on four legs

Animal breeding is a central dimension in this project. Families receive chick-

ens, sheep, pigs and goats; they feed them and take care of them. Goat milk and -meat are an important source of protein and mineral for little children.

The goats are not only part of food production but help to bring back together parents and their children. What seems like two very different things, has proven successful in different projects in South Sudan and in the DR of Congo. Especially in the rural areas of Togo, the parents send their children to the capital Lomé to supplement the family's income. Most of the children are worse off in town than with their families. They are not protected and are at risk of being exploited economically and sexually or being sold into the neighbouring country Ghana. Back in the villages, goats improve the livelihood of the families and provides them with a steady income. The animal can be sold when a child is sick or when the parents have to pay for the school fees.



Beekkeeping and honey production are part of a project to promote revenues diversification in Bougadou Togo.

A goat in Africa is like a «bank on four legs». The beneficiaries are sensitized to keep their herds a certain size in order to ensure healthy and sustainable herds.

Training for environmental protection

The population in Tchamba were not only able to generate additional income but they were also supported in

creating an association of peasants. When people are deprived from their livelihood, it is even more important to promote collective alternatives in order to rebuild strong foundations. Through the association, environmental sensitization campaigns were given, and simple measures were implemented. This should enable the people living in the long run around the Abdoulaye-Forest, to renounce voluntarily to the use of forest resources and to have enough alternative income generating methods in place.

Construction of a dairy plant in Mali

In Mali as it is the case in Togo, milk is used a lot and for many different purposes. In Bamako, the capital of Mali, a high level of professionalization in the milk value chain was reached over the last ten years through the PAFLAPUM project. The farmers' network consists of 750 members, living in Bamako and



Traditional activities such small animals farming are supported to make them sustainable. Bougadou, Togo.

its surroundings and is specialized in the milk value chain. In 2014 the project reached its third and last phase, which consists of the construction of a big dairy plant. The dairy plant will have a capacity of 15'000 to 20'000 litres per day. The dairy is not funded by VSF-Suisse, but the participants are supported in the planning, fundraising, construction and commissioning of the dairy plant. The goal is to collect milk from small farmers in the area

and bring it to the dairy plant, where the milk will be pasteurized and processed into yoghurt or Fenna, a kind of sour milk.

Abou Niangadou, Position, explains the advantages of the new dairy plant: «Our objective is to have the ownership of the entire supply chain, in order to have a better control over the sales, whether at the dairy plant or at small selling points, especially during the times of overproduction»

A smile in one eye and a tear in the other

After the construction of the dairy plant, and ten years of implementation, VSF-Suisse will pullback from the PAFLAPUM project, one of the longest projects VSF-Suisse has ever conducted and it will use this expertise in different contexts.

For sure, there will be a smile in one eye and a tear in the other: good relationships were established with our local partners in the field. The PAFLAPUM project was a great success and the staff in Mali and in Berne can be proud of their achievements.



FINANCES ON THE RIGHT TRACK

A woman in Aweil, South Sudan, shows her harvested peanuts. She received the seeds from the Trade Fair Projects.

ANNUAL ACCOUNTS 2014

BACK ON SOLID GROUND

After going through some difficult times, the financial situation was improved, thanks to the generous support received this year.

The accounts for 2013 were still marked by the financial difficulties encountered during the last years. To have to witness a hole of almost CHF 430'000 in the organizational capital was hard.

At the same time, the specialists from the Swiss Red Cross took over the accounts of the different countries and went through them thoroughly. We knew, our accounting was in profes-

sional and independent hands – the first condition for the good governance of an organisation.

Revenue surplus and positive organisational capital

In 2014 we profited from the overwhelming loyalty and generosity from different donors. Thanks to the different large donations, we were able to achieve

a profit of CHF 387'410 and – more importantly – the organizational capital became positive with an amount of CHF 81'335.

This is incredibly gratifying and very important, since a positive balance sheet is crucial for the acquisition of new projects.

If we add to this equity the subordinated loan of CHF 90'000, VSF-Suisse now has a leeway of CHF 171'331 at the end of 2014.

More liquidity

Since both bequests came to our accounts after 2014, the reflection in the books of the increase of liquidity is not as visible as it actually is. These funds are very welcome to enable the follow-up of our country programmes as new projects are often only given to NGOs that can ensure pre-financing.

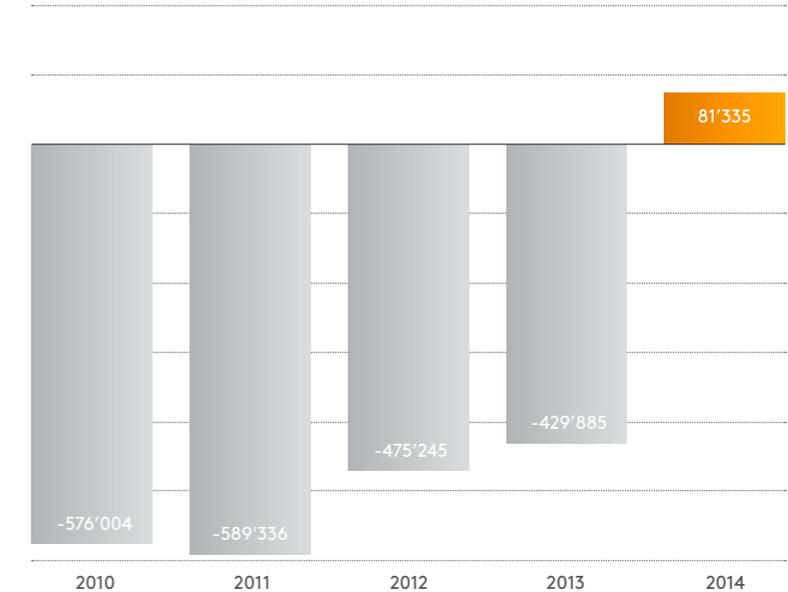


Sounds finances are essential to effectively manage projects, like here in Leer, South Sudan.

Even though the operational work in Africa involves great risks, the finances today are on solid ground – for the first time in many years. Thanks to the donors who helped us in 2014, VSF-Suisse can look into the future with confidence.

EVOLUTION OF THE CAPITAL OF THE ORGANISATION

2010-2014 (IN CHF)



BALANCE SHEET AS OF 31 DEC. 2014 (IN CHF)

| ASSETS | 2014 | 2013 | LIABILITIES | 2014 | 2013 |
|-------------------------------|------------------|------------------|--|------------------|------------------|
| Cash | 587'720 | 513'531 | Accounts payable | 566'145 | 561'289 |
| Accounts receivable projects* | 756'974 | 936'341 | Accrued expenses | 493'323 | 760'488 |
| Other accounts receivable | 96'683 | 45'396 | Total current liabilities | 1'059'468 | 1'321'777 |
| Prepayments | 54'666 | 107'628 | Loans | 0 | 100'000 |
| Transfer accounts | 32'120 | 0 | Subordinated loan | 90'000 | 100'000 |
| Inventory | 0 | 2'187 | Total long-term liabilities | 90'000 | 200'000 |
| Accrued income | 401'018 | 1'095 | Restricted Funds | 715'986 | 553'928 |
| Total current assets | 1'929'181 | 1'606'178 | Fund TVS GST AG | 101'000 | 76'000 |
| Fixed assets | 17'608 | 39'642 | Internally generated unrestricted funds | -637'716 | -679'800 |
| Total fixed assets | 17'608 | 39'642 | Cumulated translation differences | 130'641 | 131'831 |
| TOTAL ASSETS | 1'946'789 | 1'645'820 | Fund «Currency Management» | 100'000 | 0 |
| | | | Surplus for the year | 387'410 | 42'084 |
| | | | Total capital of the organisation | 81'335 | -429'885 |
| | | | TOTAL LIABILITIES | 1'946'789 | 1'645'820 |

* The accruals refer to contractually agreed project contributions by donors that go beyond the calendar year.

STATEMENT OF OPERATIONS 2014 (IN CHF)

| | 2014 | 2013 | | 2014 | 2013 |
|--------------------------------|-------------------|-------------------|---|-----------------|-----------------|
| INCOME | | | Administrative costs | | |
| Project revenues | 4'288'258 | 5'934'422 | Material, goods and services | -14'580 | -25'915 |
| Donations | 410'897 | 251'942 | Personnel | -215'871 | -274'685 |
| Bequests | 400'000 | 0 | Operating costs | -363'808 | -168'436 |
| Membership fees | 36'415 | 34'715 | Depreciations | -11'330 | -9'653 |
| Contributions from projects | 271'178 | 365'544 | Total administrative costs | -605'589 | -478'689 |
| Other revenue | 10'054 | 2'223 | Operating result | 671'925 | 220'467 |
| TOTAL INCOME | 5'416'802 | 6'588'846 | Financial result | 11'330 | -40'802 |
| EXPENDITURE | | | Extraordinary result | -7'525 | 18'932 |
| Project costs | | | Result before assignment of restricted funds | 675'730 | 198'597 |
| Material, goods and services | -2'913'601 | -4'247'608 | Utilization of restricted funds | 4'217'715 | 6'038'297 |
| Personnel | -856'377 | -1'087'272 | Allocation of restricted funds | -4'381'035 | -6'190'504 |
| Operating costs | -362'079 | -534'132 | Balance of movements in restricted funds | -163'320 | -152'207 |
| Depreciations | -1'335 | -5'553 | Result before assignment of unrestricted funds | 512'410 | 46'390 |
| Total project costs | -4'133'392 | -5'874'565 | Utilization of unrestricted funds | 0 | 0 |
| Fundraising costs | | | Allocation of unrestricted funds | -125'000 | -4'306 |
| Personnel | 0 | -2'626 | Balance of movements in unrestricted funds | -125'000 | -4'306 |
| Operating costs | -5'896 | -12'499 | PROFIT | 387'410 | 42'084 |
| Total fundraising costs | -5'896 | -15'125 | | | |

The structure and presentation of the Statement of Operations have been modified. Therefore the results of the previous year are shown according to the new layout.



THANK YOU
FOR YOUR GENEROUS
SUPPORT

Women member of a VICOBA (Village Community Bank) in the Somali region of Ethiopia

YOUR TRUST HONOURS US. THANKS TO YOU...

...SF-Suisse was able, in 2014, to conduct a number of successful projects in different African countries. We would like to thank you wholeheartedly for your trust and support!

In this annual report we give you an insight into the projects of VSF-Suisse, which we are only able to carry out thanks to your support. Every single donation helps more than 100 employees in the field and in Berne to do their work.

We would like to thank all of our loyal donors, the members and the «Friends of VSF-Suisse», who donate a CHF 1000 or more and support VSF-Suisse year after year. But all donors deserve our

gratitude – each and every donation contributes to the realization of our goals.

Genevieve Owuor, a milk technician in Kenya and a staff member of VSF-Suisse for the last 6 years summarizes this nicely: «I would like to tell them a very big thank you for their support in touching many lives and for putting smiles on beneficiaries faces.»



Aweil, South Sudan: Healthy thanks to goat's milk.

Friends of VSF-Suisse 2014

(Private persons who have donated CHF 1,000 or more in 2014)

Brunner Katharina
 Brunner Madeleine
 Cantieni Risch
 Deplazes Peter & Pfeiffer Veronique
 Eberli Toni
 Eggenberger Risch Ueli & Silvia
 Englert Claudia
 Federspiel Geneviève
 Friedli Ulrich
 Fuschini Enzo
 Gemperli Gerhard
 Graf Felix
 Griot Christian
 Hähni Beat
 Härdi Christina
 Janser Eveline
 Kihm Ulrich
 Knüsel Franz
 Kreyenbühl K.
 Kutter Annette
 Manser Thomas & Esther
 Martig Johannes
 Meylan Mireille & Schelling Esther
 Moser Markus
 Musshafen Gerhard
 Niederberger Markus

Pospischil Andreas
 Preiswerk Lucas
 Räber Alex
 Riedner Markus
 Rohner Felix & Huber Alfred
 Rüschi Peter
 Sanvittore Herzog Erika
 Sauser Jakob
 Schacher Pascal
 Schläpfer Kaspar
 Schneider Fritz
 Schübach Gertraud
 Siegenthaler Margret
 Spirig C.
 Steinlin Hanspeter
 Stolz Werner & Liselotte
 Suter Maja
 Syz David
 Waldvogel Andreas & Ursula
 Wenger Bettina
 Wyss Bernhard & Christine
 Wyss Hans & Caroline
 Wyss Johannes & Monika
 Zwicker Albert

Sponsors 2014

(Companies who have donated CHF 1,000 or more in 2014)

Adrovot SA
 Cabinet Vétérinaire,
 Dr. Gmür & Dr. Cosmetatos-Fahrni
 Cabinet Vétérinaire Aufuret
 Cabinet Vétérinaire de la Grange-Neuve SA
 Central Kleintierpraxis AG
 Gesellschaft der Schweizer Tierärztinnen und Tierärzte
 Graf Felix AG
 IVF Hartmann AG
 Kleintierpraxis Lombard AG
 Kleintierpraxis Schöneegg AG
 Kleintierpraxis Vorderberg
 Laboratorium der Urkantone
 Notfalldienst Agglomeration und Stadt Bern
 Notfalldienst TA Biel
 Stiftung zum Schutz von Haustieren
 STS Schmidiger Treuhand
 Stutz Interieur AG
 Swissgenetics Genossenschaft
 Tezet AG
 Tierarztpraxis im Blauen Haus AG
 Universität Zürich
 Service Vétérinaires d'urgence Neuchâtel
 Vital AG

Institutional Partners 2014

Governmental Organisations

SDC (Swiss Agency for Development and Cooperation)
 EC (European Commission)
 ECHO (European Community – Humanitarian Aid and Civil Protection)
 LED (Liechtenstein Development Service)
 USAID/OFDA (U.S. Agency for International Development/Office of U.S Foreign Disaster Assistance)

United Nations

FAO (Food and Agriculture Organisation of the United Nations)
 OCHA (United Nations Office for the Coordination of Humanitarian Affairs)
 UNDP (United Nations Development Programme)

Public Sector

Canton of Aargau
 Canton of Berne
 Canton of Geneva
 Canton of Schwyz
 City of Berne
 Municipality of Küsnacht
 Municipality of Riehen
 Municipality of Risch
 Municipality of Veyrier

NGO

Oxfam GB
 ADESO (African Development Solutions)

Foundations

Biovision
 Ernst Göhner Foundation
 Gebauer Foundation
 Margarethe and Rudolf Gsell Foundation
 Medicor Foundation
 Paristes Foundation
 Symphasis Foundation
 Syngenta Foundation for Sustainable Agriculture
 Temperatio Foundation
 Vontobel Foundation

Board members 2014

Ulrich Kihm/President)
 Andreas Waldvogel (Actuary)
 Albert Zwicker (Treasurer)
 Cathy Maret
 Enzo Fuschini
 Olivier Flechtner
 Fritz Schneider
 Dirk Strabel
 Jakob Zinsstag
 Stefanie Graf

Senior Management (31.12.2014)

Daniel Bolomey, Executive Director
 Nicole Litschgi, Deputy ED, Programme Manager West Africa and Ethiopia
 Marc Dietrich, Programme Manager Greater Horn of Africa
 Martin Barasa, Country Director South Sudan
 Moussa Diabate, Director CabDemeso, Mali
 Davis Ikiror, Country Director Kenya-Somalia
 Komi Lokou, Country Director Togo
 Keadu Simachew, Country Director Ethiopia

Men carrying milk canisters in the streets of Nairobi.



HEALTHY ANIMALS,
HEALTHY PEOPLE,
HEALTHY ENVIRONMENT.



VÉTÉRINAIRES
SANS FRONTIÈRES
SUISSE



VSF-Suisse, Mühlenplatz 15, PO Box 109, 3000 Berne 13
www.vsf-suisse.org PC 30-24633-4

VSF-Suisse is member of VSF-International network