

**Report of the statutory auditor  
on the limited statutory examination**

with financial statements as of 31 December 2017 of

**Vétérinaires Sans Frontières Suisse, Berne**

To the General Meeting of  
**Vétérinaires Sans Frontières Suisse, Berne**

Berne, 19 April 2018

## **Report of the statutory auditor on the limited statutory examination**

As statutory auditor in accordance with article 13 of the association's articles of incorporation, we have examined the financial statements (balance sheet, statement of operations, cash flow statement, statement of change of capital and notes) of Vétérinaires Sans Frontières Suisse for the financial year ended 31 December 2017. In accordance with Swiss GAAP FER the content of the performance report does not need to be audited by the statutory auditor.

The Board of Directors is responsible for the preparation of the financial statements in accordance with Swiss GAAP FER and the requirements of Swiss law and the association's articles of incorporation. Our responsibility is to perform a limited statutory examination on these financial statements.

We conducted our examination in accordance with the Swiss Standard on the limited statutory examination. This standard requires that we plan and perform a limited statutory examination to identify material misstatements in the financial statements. A limited statutory examination consists primarily of inquiries of company personnel and analytical procedures as well as detailed tests of company documents as considered necessary in the circumstances. However, the testing of operational processes and the internal control system, as well as inquiries and further testing procedures to detect fraud or other legal violations, are not within the scope of this examination.

Based on our limited statutory examination, nothing has come to our attention that causes us to believe that the financial statements do not give a true and fair view of the financial position, the results of operations and the cash flows in accordance with Swiss GAAP FER and do not comply with Swiss law and the association's articles of incorporation.

Ernst & Young Ltd



Andreas Schwab-Gatschet  
Licensed audit expert  
(Auditor in charge)



Patrik Fischer  
Licensed audit expert

### **Enclosures**

- ▶ Financial statements (balance sheet, statement of operations, cash flow statement, statement of changes in capital and notes)

# Vétérinaires Sans Frontières Suisse

## Balance sheet as of 31.12.

in CHF		2017	2016
<b>ASSETS</b>			
Cash	1	2'073'844	1'316'438
Receivables from goods and services	2	745'781	699'827
Other short-term receivables	3	420'681	3'308
Prepayments	4	83'257	52'216
Accrued income	5	77'121	1'018
<b>Current assets</b>		<b>3'400'684</b>	<b>2'072'807</b>
Tangible fixed assets	6	8'567	13'194
<b>Non-current assets</b>		<b>8'567</b>	<b>13'194</b>
<b>ASSETS</b>		<b>3'409'251</b>	<b>2'086'001</b>
<b>LIABILITIES AND EQUITY</b>			
Payables from goods and services	7	1'270'256	688'759
Accrued liabilities	8	18'088	14'625
<b>Current liabilities</b>		<b>1'288'344</b>	<b>703'384</b>
Subordinated loan	9	60'000	70'000
Fund capital	10	1'710'633	1'051'595
<b>Non-current liabilities</b>		<b>1'770'633</b>	<b>1'121'595</b>
Tied capital		94'506	66'402
Free capital		213'082	155'842
Net income for the year		42'686	38'778
<i>Voluntary retired earning</i>		350'274	261'022
<b>Equity capital - organisation capital</b>	<b>11</b>	<b>350'274</b>	<b>261'022</b>
<b>LIABILITIES</b>		<b>3'409'251</b>	<b>2'086'001</b>

# Vétérinaires Sans Frontières Suisse

## Statement of operations

in CHF		2017	2016
<b>Income</b>			
Project revenues	12	7'917'194	6'046'388
Donations	13	627'692	491'856
Membership fees		27'950	29'540
Contributions from projects		384'056	346'615
Sponsoring		54'615	35'728
Other revenue		454	9'192
<b>Operating income</b>		<b>9'011'961</b>	<b>6'959'319</b>
<b>Expenditure</b>			
Material, goods and services		-4'599'596	-4'034'121
Personnel expenses	15	-2'082'241	-1'653'303
Operating expenses		-592'528	-431'625
Depreciation and amortisation		-4'038	-4'659
<b>Project expenditure</b>	<b>14</b>	<b>-7'278'403</b>	<b>-6'123'708</b>
Personnel expenses	15	-8'799	-9'652
Operating expenses		-214'430	-206'057
<b>Fundraising expenses</b>		<b>-223'229</b>	<b>-215'709</b>
Material, goods and services		-53'338	-8'693
Personnel expenses	15	-271'460	-286'858
Operating expenses	16	-353'957	-280'556
<b>Administrative expenses</b>		<b>-678'755</b>	<b>-576'107</b>
Operating expenses		-8'180'387	-6'915'524
<b>Operating result</b>		<b>831'574</b>	<b>43'795</b>
Financial expenses		-217'148	-202'585
Financial income		119'438	78'794
Extraordinary or non-recurring expenses or expenses relating to other periods	17	-59'222	-104'414
Extraordinary or non-recurring incomes or incomes relating to other periods	17	29'232	125'052
<b>Result before change in fund capital</b>		<b>703'874</b>	<b>-59'358</b>
Utilization of fund capital	18	7'403'678	6'240'448
Allocation of fund capital	18	-8'016'762	-6'150'910
<b>Annual result before allocation to organisation capital</b>		<b>90'790</b>	<b>30'180</b>
Balance of movements in organisation capital	19	-48'104	8'598
<b>Net income for the year</b>		<b>42'686</b>	<b>38'778</b>

# Vétérinaires Sans Frontières Suisse

## Cash flow statement

In addition to the Balance Sheet and the Statement of Operations the cash flow statement provides information on investing and financing activities as well as on the development of the financial situation of Vétérinaires Sans Frontières Suisse (VSF-Suisse).

in TCHF		2017	2016
Annual result before allocation to organisation capital		91	30
Depreciation and amortisation		4	5
Other non-cash profits/losses		-11	-10
Decrease / (Increase) receivables from goods and services		-46	-298
Decrease / (Increase) other short-term receivables		-417	-1
Decrease / (Increase) Prepayments		-31	-23
Decrease / (Increase) Transfer accounts		-	-
Decrease / (Increase) Accrued income		-76	-
Increase / (Decrease) payables from goods and services		582	86
Increase / (Decrease) Accrued liabilities		3	-229
Change in fund capital		659	208
<b>Cash flow from operating activities</b>	<b>A</b>	<b>758</b>	<b>-232</b>
Purchase of tangible fixed assets		-	-
<b>Cash flow from investment activities</b>	<b>A</b>	<b>-</b>	<b>-</b>
Increase / (Decrease) Loans		-	-
<b>Cash flow from financing activities</b>	<b>A</b>	<b>-</b>	<b>-</b>
<b>Change in Cash</b>	<b>A</b>	<b>758</b>	<b>-232</b>
Cash as at 1.1		1'316	1'548
Cash as at 31.12		2'074	1'316
<b>Evidence of change in cash</b>		<b>758</b>	<b>-232</b>

Annotation

A + = cash in-flow / - = cash out-flow

# Vétérinaires Sans Frontières Suisse

## Statement of changes in capital

The statement of changes in capital shows the allocation, use and balance of funds from both fund and organisational capital. The fund capital represents funds earmarked for project implementation. The organisational capital represents unrestricted funds for use by the organisation.

in CHF	Balance 01.01.17	Allocations	Internal transfers	Utilization	Balance 31.12.17
Restricted Funds Ethiopia	214'224	2'404'655	-	-1'216'470	1'402'409
Restricted Funds Kenya	77'673	164'118	-	-197'308	44'483
Restricted Funds Mali	473'509	213'170	-	-547'159	139'520
Restricted Funds Somalia	37'418	-	-	-36'919	499
Restricted Funds South Sudan	175'846	774'313	-	-863'338	86'821
Restricted Funds Cote d'Ivoire	-	5'000	-	-	5'000
Restricted Funds Togo	72'925	30'000	-	-71'024	31'901
<b>Total fund capital</b>	<b>1'051'595</b>	<b>3'591'256</b>	<b>-</b>	<b>-2'932'218</b>	<b>1'710'633</b>
Fund for extraordinary risks	66'402	56'826	-	-28'722	94'506
<b>Tied capital</b>	<b>66'402</b>	<b>56'826</b>	<b>-</b>	<b>-28'722</b>	<b>94'506</b>
Fund TVS GST AG	151'000	20'000	-	-	171'000
Internally generated unrestricted fund	-122'433	-	38'778	-	-83'655
Cumulated translation differences	127'275	-	-	-1'538	125'737
<b>Free capital</b>	<b>155'842</b>	<b>20'000</b>	<b>38'778</b>	<b>-1'538</b>	<b>213'082</b>
Net income for the year	38'778	42'686	-38'778	-	42'686
<b>Total organisation capital</b>	<b>261'022</b>	<b>119'512</b>	<b>-</b>	<b>-30'260</b>	<b>350'274</b>

# Vétérinaires Sans Frontières Suisse

## Statement of changes in capital

in CHF	Balance 01.01.16	Allocations	Internal transfers	Appropriation	Balance 31.12.16
Restricted Funds Ethiopia	316'249	870'536	-	-972'561	214'224
Restricted Funds Kenya	55'346	295'138	-	-272'811	77'673
Restricted Funds Mali	14'689	733'498	-	-274'678	473'509
Restricted Funds Somalia	75'780	1'109'619	-	-1'147'981	37'418
Restricted Funds South Sudan	259'290	508'959	-	-592'403	175'846
Restricted Funds Togo	122'060	154'000	-	-203'135	72'925
<b>Total fund capital</b>	<b>843'414</b>	<b>3'671'750</b>	-	<b>-3'463'569</b>	<b>1'051'595</b>
Fund for extraordinary risks	100'000	4'129	-	-37'727	66'402
<b>Tied capital</b>	<b>100'000</b>	<b>4'129</b>	-	<b>-37'727</b>	<b>66'402</b>
Fund TVS GST AG	126'000	25'000	-	-	151'000
Internally generated unrestricted fund	-250'306	-	127'873	-	-122'433
Cumulated translation differences	126'858	417	-	-	127'275
<b>Free capital</b>	<b>2'552</b>	<b>25'417</b>	<b>127'873</b>	-	<b>155'842</b>
Net income for the year	127'873	38'778	-127'873	-	38'778
<b>Total organisation capital</b>	<b>230'425</b>	<b>68'324</b>	-	<b>-37'727</b>	<b>261'022</b>

### Annotation tied and free capital:

#### Fund TVS GST AG

Upon agreement with an institutional donor, VSF-Suisse has allocated the donation to a special fund, which is aimed at strengthening the treasury of VSF-Suisse. It was explicitly agreed with the donor to use the funds for the pre-financing of last instalments related to projects.

#### Fund for extraordinary risks

As VSF-Suisse is increasingly exposed to a continuously changing risk landscape, this fund has been built up since 2014. This fund covers extraordinary risks, such as warlike and extraordinary events, as well as exchange rate gains and losses.

## Notes to financial statements

<p>Mission</p>	<p>VSF-Suisse is committed to improve the well-being and resilience of vulnerable populations by promoting the health and productivity of their livestock within a sustainable environment.</p> <p>The focus is primarily on the following activities:</p> <ul style="list-style-type: none"> <li>• Development of a comprehensive animal health service and veterinary support in the poorest countries of the world.</li> <li>• Improvement of food security and reduction of poverty by supporting the development of income generating activities in the livestock sector and by improving animal production.</li> <li>• Support people in cases of natural and human made crises and emergencies, and improvement of disaster prevention.</li> <li>• Reduction of the consequences of diseases, which can be transferred from animals to human beings (zoonoses), and improvement of food security.</li> <li>• Capacity building in animal health, animal production, management of small enterprises, hygiene, prevention, promotion of village associations, management of natural resources.</li> <li>• The sensitization of the Swiss public on the problems of peoples who nowadays make a living with livestock in developing countries.</li> </ul> <p>The organizations development orientation is based on the rules as spelled out in the National laws on international development cooperation and humanitarian assistance (SR 974.0, 19.03.1976)</p> <p>VSF-Suisse is actively engaged as much in development cooperation as in humanitarian aid. Target groups are disadvantaged groups of people as for example widows with their families, refugees, and internally displaced people.</p> <p>The objectives of the organization (Statutes and Rules):</p> <ul style="list-style-type: none"> <li>• Against Hunger and Poverty: VSF-Suisse is engaged in the fight against hunger and poverty in the world. Today, more than half a billion people worldwide live below the poverty line. Famine and chronic malnutrition of the population hinder the sustainable development of the concerned countries.</li> <li>• Animal Health – Human Nutrition – Control of Livestock Diseases and Zoonoses: The organization contributes to education and research projects, development of technical and medical know how related to animal breeding and health, the improvement of human health through improved food safety as well as the prevention of diseases. Through the control of livestock diseases such as rinderpest and zoonoses (diseases transmitted from animal to human being, e.g. Rabies and Tuberculosis), VSF-Suisse improves the health of the population.</li> <li>• Disadvantaged, marginalized people – Development cooperation – Humanitarian Aid: Target groups are underprivileged populations in the poorest regions of the world regardless of nationality, race, belief, and political orientation. VSF-Suisse carries out development cooperation in poor countries and provides humanitarian assistance in regions affected by crises and emergencies.</li> </ul>
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## Vétérinaires Sans Frontières Suisse

Statutory source	By laws of 20th June 2015
Headquarter	Mühlenplatz 15, 3000 Berne 13, Switzerland
Board, Management	<p>Board:</p> <p>Ulrich Kihm (President)      since 2005          Andreas Waldvogel          since 2012          Müfit Sabo                    since 2015          Pascale Wälti Maumier      since 2015          Vacancy                        since May 2016</p> <p>All members are being elected for a term of one year by the General Assembly.</p> <p>Executive Management:</p> <p>Daniel Bolomey, Executive Director          Nicole Litschgi, Deputy Executive Director</p>
Audit	Ernst & Young AG, Berne

# Vétérinaires Sans Frontières Suisse

## Accounting and reporting standards and principles

VSF-Suisse prepares its financial statements in compliance with the core accounting and reporting standards of Swiss GAAP FER (Framework and standards 1-6 of the Swiss accounting and reporting recommendations). As a ZEWO (Swiss self-regulatory organization for NPO) certified organization it also complies with Swiss GAAP FER 21, the financial reporting standard for non-profit organisations.

The financial statements will be approved by the board on 2nd May 2018 and will be presented at the General Assembly on 16th June 2018.

### Valuation

Liquid Assets	Nominal value								
Foreign Currency	Exchange rate gains and losses are posted in the profit and loss statement.								
Exchange rate differences	<p>When calculating the individual balances there are inevitable differences that affect the calculated capital. The reasons are the following:</p> <p>Balance Sheet</p> <ul style="list-style-type: none"> <li>• Changes in the exchange rates since the previous valuation date (assets and liabilities)</li> <li>• Movements between assets or liabilities during the reporting year, some of which are calculated at a certain valuation date, others are calculated based on historical rates, as well as some that have been calculated with different historical rates.</li> </ul> <p>Statement of operations</p> <ul style="list-style-type: none"> <li>• The converted annual profit is the balance of the converted incomes and expenditures whilst in the balance sheet it is calculated according to the rate at the valuation date.</li> </ul>								
Receivables	Nominal value								
Fixed Assets	<p>Assets are evaluated at historical cost.</p> <p>Assets are being depreciated using the straight line method over their expected useful lives at the following annual rates:</p> <table> <tr> <td>Motor vehicles</td> <td>25%</td> </tr> <tr> <td>Office equipment, furniture and fittings</td> <td>12.5%</td> </tr> <tr> <td>Field equipment</td> <td>50%</td> </tr> <tr> <td>Hard- and Software (EDP)</td> <td>30%</td> </tr> </table>	Motor vehicles	25%	Office equipment, furniture and fittings	12.5%	Field equipment	50%	Hard- and Software (EDP)	30%
Motor vehicles	25%								
Office equipment, furniture and fittings	12.5%								
Field equipment	50%								
Hard- and Software (EDP)	30%								
Liabilities	Nominal value								
Loans	Nominal value								

# Vétérinaires Sans Frontières Suisse

## Notes to the balance sheet

in CHF		2017	2016
<b>1</b>	<b>Cash</b>		
	Cash at hand	6'676	11'278
	Postal Account	112'211	106'887
	Banks	1'954'957	1'198'273
	<b>Total</b>	<b>2'073'844</b>	<b>1'316'438</b>
<b>2</b>	<b>Receivables from goods and services</b>		
	Receivables Donors Ethiopia	260'622	182'360
	Receivables Donors Kenya	7'336	113'601
	Receivables Donors Somalia	278'207	48'072
	Receivables Donors South Sudan	190'394	355'794
	Receivables Donors Togo	9'222	-
	<b>Total</b>	<b>745'781</b>	<b>699'827</b>
<b>3</b>	<b>Other short-term receivables</b>		
	Receivables Nairobi	716	-
	Receivables Ethiopia	45'854	-
	Deposits	3'151	3'308
	Salary advance	94	-
	Transfers to the countries 1)	370'866	-
	<b>Total</b>	<b>420'681</b>	<b>3'308</b>
1)	At the end of the year CHF 75,000 was transferred to Mali and CHF 295'866 to Kenya. These amounts were debited to the HO bank account with value date 29.12.2017, but not credited to the state banks until the beginning of January.		
<b>4</b>	<b>Prepayments</b>		
	Prepayments Salaries	27'909	21'722
	Prepayments Nairobi	33'188	22'530
	Prepayments Juba	22'160	7'964
	<b>Total</b>	<b>83'257</b>	<b>52'216</b>

# Vétérinaires Sans Frontières Suisse

## Notes to the balance sheet

in CHF	2017	2016
<b>5 Accrued income</b>		
Project instalments 1)	69'295	-
Sickness benefit	6'751	-
Insurance	1'075	1'018
<b>Total</b>	<b>77'121</b>	<b>1'018</b>

- 1) Project instalments 2017 mainly relate to receivables from unbilled services of one project for the 3th and 4th quarter of 2017. The services are invoiced quarterly and not dependent on a project report.

### 6 Tangible fixed assets

in CHF	Furniture & Appliance	IT	Vehicles	Total
<b>Gross values of cost</b>				
Beginning of the periode 01.01.17	11'509	10'871	94'451	116'831
Additions	-	-	-	-
Disposals	-	-	-	-
FX difference	-557	-424	-4'570	-5'551
<b>End of the periode 31.12.17</b>	<b>10'952</b>	<b>10'447</b>	<b>89'881</b>	<b>111'280</b>
<b>Accumulated depreciation</b>				
Beginning of the periode 01.01.17	-11'509	-10'871	-81'257	-103'637
Systematic depreciation	-	-	-4'038	-4'038
Disposals	-	-	-	-
FX difference	557	424	3'981	4'962
<b>End of the periode 31.12.17</b>	<b>-10'952</b>	<b>-10'447</b>	<b>-81'314</b>	<b>-102'713</b>
<b>Net carrying amounts 31.12.17</b>	<b>-</b>	<b>-</b>	<b>8'567</b>	<b>8'567</b>

# Vétérinaires Sans Frontières Suisse

## Notes to the balance sheet

6 Tangible fixed assets	Furniture & Appliance	IT	Vehicles	Total
in CHF				
<b>Gross values of cost</b>				
Beginning of the periode 01.01.16	11'358	10'756	92'675	114'789
Additions	-	-	-	-
Disposals	-	-	-	-
FX difference	151	115	1'776	2'042
<b>End of the periode 31.12.16</b>	<b>11'509</b>	<b>10'871</b>	<b>94'451</b>	<b>116'831</b>
<b>Accumulated depreciation</b>				
Beginning of the periode 01.01.16	-10'836	-10'756	-76'032	-97'624
Systematic depreciation	-521	-	-4'138	-4'659
Disposals	-	-	-	-
FX difference	-152	-115	-1'087	-1'354
<b>End of the periode 31.12.16</b>	<b>-11'509</b>	<b>-10'871</b>	<b>-81'257</b>	<b>-103'637</b>
<b>Net carring amounts 31.12.16</b>	<b>-</b>	<b>-</b>	<b>13'194</b>	<b>13'194</b>

in CHF	2017	2016
<b>7 Payables from goods and services</b>		
Salaries payables	3'745	6'010
Social insurance payables	238'215	163'334
Payables Bern	121'970	71'945
Payables Nairobi	662'985	204'754
Payables Ethiopia	50'264	53'951
Payables South Sudan	193'077	188'765
<b>Total</b>	<b>1'270'256</b>	<b>688'759</b>
<b>8 Accrued liabilities</b>		
Audit	10'000	10'000
Social insurance Mali	8'088	4'625
<b>Total</b>	<b>18'088</b>	<b>14'625</b>

# Vétérinaires Sans Frontières Suisse

## Notes to the balance sheet

### 9 Subordinated loan

In 2012, VSF-Suisse received a loan of CHF 100'000 from a private individual. The loan is subordinated to all other existing and future claims against the company. The lender converted in accounting year 2017 CHF 10'000 (previous year CHF 10'000) of this amount into a donation as notified. As in 2017 this conversion is shown in the Cash Flow Statement as a non-cash profit.

### 10 Fund capital

The Fund capital shows the earmarked funds. See statement of change of capital on pages 4 and 5.

### 11 Organisation capital

The Organisation capital shows internally generated unrestricted funds. See statement of change of capital on pages 4 and 5.

# Vétérinaires Sans Frontières Suisse

## Notes to the statement of operations

in CHF	2017	2016
<b>12 Project revenues</b>		
<b>Governmental agencies</b>		
SDC	1'223'413	506'600
USAID/OFDA	2'041'001	1'302'263
GIZ	212'461	-
ECHO	439'028	40'566
LED	100'000	168'926
<b>Total</b>	<b>4'015'903</b>	<b>2'018'355</b>
<b>United Nations</b>		
UNDP	699'814	580'147
OCHA	1'102'052	341'361
FAO	388'320	428'483
UNICEF	333'325	266'591
International Organisation for Migration IOM	8'707	79'418
<b>Total</b>	<b>2'532'218</b>	<b>1'696'000</b>
<b>Public Sector Switzerland</b>		
Cantons	30'000	272'000
Municipalities	5'000	10'000
<b>Total</b>	<b>35'000</b>	<b>282'000</b>
<b>NGOs</b>		
Biovision	129'232	158'291
Swiss Solidarity	626'551	-
VSF Canada	271'939	796'215
African Development	139'960	486'261
Oxfam	-	6'351
<b>Total</b>	<b>1'167'682</b>	<b>1'447'118</b>
<b>Private sector</b>		
Foundations and Trusts	137'316	464'893
Companies	29'075	133'022
Individuals	-	5'000
<b>Total</b>	<b>166'391</b>	<b>602'915</b>
<b>Total Project revenues</b>	<b>7'917'194</b>	<b>6'046'388</b>

# Vétérinaires Sans Frontières Suisse

## Notes to the statement of operations

in CHF	2017	2016
<b>13 Donations</b>		
Private donations	548'737	453'189
Other donations	20'200	38'667
Donations in kind	58'755	-
<b>Total</b>	<b>627'692</b>	<b>491'856</b>
<b>14 Project expenditure</b>		
Ethiopia	-2'076'673	-1'387'583
Kenya	-277'300	-858'007
Mali	-607'334	-220'263
Somalia	-2'072'350	-1'137'759
South Sudan	-2'164'499	-2'316'966
Togo	-80'247	-203'130
<b>Total</b>	<b>-7'278'403</b>	<b>-6'123'708</b>
<b>15 Personnel expenses</b>		
Full time equivalents at the countries as of 31.12	146.0	114.0
Full time equivalents at the Head Office Bern as of 31.12	3.5	3.2
Project	-2'082'241	-1'653'303
Fundraising	-8'799	-9'652
Administration 1)	-271'460	-286'858
<b>Total</b>	<b>-2'362'500</b>	<b>-1'949'813</b>
1) Members of the Board did not receive any financial compensation for their work or expenses incurred in relation to their mandate. Expenses incurred have been donated to VSF Suisse as follows		
Ulrich Kihm (President), donated travel and phone expenses	1'200	2'923
<b>Total</b>	<b>1'200</b>	<b>2'923</b>

Economic obligation and pension expenses	Economic obligation 31.12.17	Change previous year	Deficient cover 31.12.17	Accrued contribution		Cover ration according Art. 44 BVV2	
				2017	2016	2017	2016
Pension plan	-	-	-	14'352	14'124	112.9%	109.3%



# Vétérinaires Sans Frontières Suisse

## Notes to the statement of operations

in CHF	2017	2016
<b>16 Operating expenses</b>		
Rent	-30'398	-28'047
Insurances	-16'459	-3'533
Maintenance	-6'207	-1'903
Administrative costs	-55'845	-47'426
Consulting, legal and accounting costs 1)	-232'031	-191'797
Marketig costs	-13'017	-7'850
<b>Total</b>	<b>-353'957</b>	<b>-280'556</b>

1) The Executive Director of VSF-Suisse works on a consultancy basis. This item of expenditure also includes the costs linked to the outsourcing of the bookkeeping and the statutory auditing.

### 17 Extraordinary or non-recurring expenses or expenses relating to other periods and extraordinary or non-recurring incomes, or income relating to other periods

Extraordinary expenses and incomes mainly comprise write-offs of currency losses and gains at the end of the project.

### 18 Utilization and Allocation of fund capital

Utilization and Allocation of fund capital shows the change of funds for the financing of projects and of internal costs as of the end of the year. Detailed information can be found in the statement of changes in capital on pages 4 and 5.

### 19 Utilization and Allocation of organisation capital

The unrestricted funds are part of the organisation capital and their utilization are not being restricted by a third party. Therefore, they are dedicated to self-financing.

The amount of CHF 20'000 was received from TVS GST AG and allocated to the corresponding fund (see p. 4). The capital of the organisation consists of the equity financing. Its utilisation is not restricted by third parties.

Realised currency gains of CHF 56'826 and losses of CHF 28'722 after the end of the project were covered by the fund extraordinary risks or assigned to the fund.

# Vétérinaires Sans Frontières Suisse

## Further explanations

in CHF		2018	2019-2022
<b>20</b>	<b>Other liabilities from tenancy agreements not included in the books</b>		
	Office space, Mühleplatz 15	27'936	111'744
	<b>Total</b>	<b>27'936</b>	<b>111'744</b>

### 21 Events after the closing

There were no significant events after the closing date of 31st December 2017, which would require additional information or changes to the annual financial statement.

### 22 Performance report

The performance report forms part of the annual report.

### 23 Pro-bono services

The board of directors has performed 370 hours of unpaid services during the year 2017 (previous year 430 hours).

in CHF		2017	2016
<b>24</b>	<b>Executive compensation</b>		
	Executive compensation	233'665	238'041
	<b>Total</b>	<b>233'665</b>	<b>238'041</b>

The Executive Management consists of Daniel Bolomey, Executive Director and Nicole Litschgi, Deputy Executive Director. Since the Executive Director works on a consultancy basis, the respective costs are part of the consulting costs outlined in note 16. Deputy Executive Director's costs are disclosed as personnel expenses outlined in note 15.

The disclosed executive compensation includes salaries and expense allowances. The consultancy mandate compensation includes costs for social insurances and a lump sum for administration expenses.

# Vétérinaires Sans Frontières Suisse

## Further explanations

### 25 Operating expenses

The representation of the cost structure of the association VSF-Suisse is based on the ZEW0 methodology for the calculation of the administrative expenditure.

**Project expenditure** are those costs which contribute directly to the achievement of the statutory goals of VSF-Suisse.

The **fundraising expenses** show those costs related to the maintenance of the address database as well as the donor and sponsor management.

In the category **administrative expenses** all expenses relating only indirectly to projects and services provided by VSF-Suisse are declared. These expenditures are not directly felt by project partners and beneficiaries. They ensure the functioning of VSF-Suisse.

in CHF		2017	%	2016	%
<b>Project expenditure</b>					
Material, goods and services	1	4'599'596		4'034'121	
Personnel expenses		2'082'241		1'653'303	
Operating expenses	2	592'528		431'625	
Depreciation and amortisation		4'038		4'659	
<b>Total</b>		<b>7'278'403</b>	<b>88.97%</b>	<b>6'123'708</b>	<b>88.55%</b>
<b>Fundraising expenses</b>					
Personnel expenses		8'799		9'652	
Operating expenses	1	214'430		206'057	
<b>Total</b>		<b>223'229</b>	<b>2.73%</b>	<b>215'709</b>	<b>3.12%</b>
<b>Administrative expenses</b>					
Material, goods and services	1	53'338		8'693	
Personnel expenses		271'460		286'858	
Operating expenses		353'957		280'556	
<b>Total</b>		<b>678'755</b>	<b>8.30%</b>	<b>576'107</b>	<b>8.33%</b>
<b>Total</b>		<b>8'180'387</b>	<b>100.00%</b>	<b>6'915'524</b>	<b>100.00%</b>

- 1) The material, goods and services includes the expenditure for projects
- 2) The other operating expenses includes the expenditure for administration, consulting, IT and marketing. The depreciations are listed separately.

# Vétérinaires Sans Frontières Suisse

## Financial statement in USD

### Balance sheet as of 31.12.

in CHF	2017	2016
Exchange rate CHF to USD Source: www.oanda.com	1.0242	1.0084
<b>ASSETS</b>		
Cash	2'124'031	1'327'496
Receivables from goods and services	763'829	705'706
Other short-term receivables	430'861	3'336
Prepayments	85'272	52'655
Accrued income	78'988	1'027
<b>Current assets</b>	<b>3'482'981</b>	<b>2'090'219</b>
Tangible fixed assets	8'774	13'305
<b>Non-current assets</b>	<b>8'774</b>	<b>13'305</b>
<b>ASSETS</b>	<b>3'491'755</b>	<b>2'103'523</b>
<b>LIABILITIES AND EQUITY</b>		
Payables from goods and services	1'300'996	694'545
Accrued liabilities	18'526	14'748
<b>Current liabilities</b>	<b>1'319'522</b>	<b>709'292</b>
Subordinated loan	61'452	70'588
Fund capital	1'752'030	1'060'428
<b>Non-current liabilities</b>	<b>1'813'482</b>	<b>1'131'016</b>
Tied capital	96'793	66'960
Free capital	218'239	157'151
Net income for the year	43'719	39'104
<i>Voluntary retired earning</i>	<i>358'751</i>	<i>263'215</i>
<b>Equity capital - organisation capital</b>	<b>358'751</b>	<b>263'215</b>
<b>LIABILITIES</b>	<b>3'491'755</b>	<b>2'103'523</b>

# Vétérinaires Sans Frontières Suisse

## Statement of operations

in CHF	2017	2016
Exchange rate CHF to USD Source: www.oanda.com	1.0242	1.0084
<b>Income</b>		
Project revenues	8'108'790	6'097'178
Donations	642'882	495'988
Membership fees	28'626	29'788
Contributions from projects	393'350	349'527
Sponsoring	55'937	36'028
Other revenue	465	9'269
<b>Operating income</b>	<b>9'230'050</b>	<b>7'017'777</b>
<b>Expenditure</b>		
Material, goods and services	-4'710'906	-4'068'008
Personnel expenses	-2'132'631	-1'667'191
Operating expenses	-606'867	-435'251
Depreciation and amortisation	-4'136	-4'698
<b>Project expenditure</b>	<b>-7'454'540</b>	<b>-6'175'147</b>
Personnel expenses	-9'012	-9'733
Operating expenses	-219'619	-207'788
<b>Fundraising expenses</b>	<b>-228'631</b>	<b>-217'521</b>
Material, goods and services	-54'629	-8'766
Personnel expenses	-278'029	-289'268
Operating expenses	-362'523	-282'913
<b>Administrative expenses</b>	<b>-695'181</b>	<b>-580'946</b>
Operating expenses	-8'378'352	-6'973'614
<b>Operating result</b>	<b>851'698</b>	<b>44'163</b>
Financial expenses	-222'402	-204'287
Financial income	122'328	79'456
Extraordinary or non-recurring expenses, or expenses relating to other periods	-60'655	-105'291
Extraordinary or non-recurring Incomes, or income relating to other periods	29'939	126'102
<b>Result before change in fund capital</b>	<b>720'908</b>	<b>-59'857</b>
Utilization of fund capital	7'582'847	6'292'868
Allocation of fund capital	-8'210'768	-6'202'578
<b>Annual result before allocation to organisation capital</b>	<b>92'988</b>	<b>30'434</b>
Balance of movements in organisation capital	-49'268	8'670
<b>Net income for the year</b>	<b>43'719</b>	<b>39'104</b>